

2025-26

For use in evaluating the qualifications of contractors

www.WesternSpecialtyContractors.com



As Western embraces the future with excitement and prodigious growth, we are honored to celebrate a century of successful projects and dedicated relationships with our clients and colleagues. All made possible by our committed employees and expert personnel - the backbone of our organization - for helping Western achieve nationwide recognition for its outstanding service and quality workmanship. Maintaining a steadfast focus on integrity, safety and family values for 110 years is our biggest accomplishment, and today, continues to be our enduring foundation.

I would like to thank the entire Western team for their dedication and commitment, and to our clients and colleagues for their committed support and confidence over the past 110 years and into the next century. Western will continue
to improve upon our
industry recognition
as a leading specialty
contractor. Our
integrity and
commitment to
delivering valuable
services by skilled and
motivated employees
in a safe manner will
drive our success.

Ben Bishop, Jr.

CEO/Chairman of the Board

Our mission is to provide effective services that protect, restore and maintain buildings and structures throughout the United States.



This document addresses the questions required by the 1986 American Institute of Architects Document A305 "Contractor's Qualification Statement" for use in evaluating the qualifications of contractors. Additional data with respect to Western Construction Group, Inc. and its safety program, employment practices, insurance, and certain general information regarding company operations is also included. For additional information please contact our local representative by visiting our website at www.WesternGroup.com.

Since our founding in 1915, the family-owned Company has grown to become the nation's largest contractor in its specialty field. * With 30+ wholly-owned branches working throughout the country, the Company specializes in masonry and concrete restoration as well as preventive waterproofing of buildings and structures.

Quality Control Policy

The Company has an active and continuing program for quality assurance and control. Quality is defined as conformation to requirements/specifications.

The first line of responsibility lies with our job foreman, a trained and experienced craftsman. All workmanship and all materials must meet his/her high professional standards. Regular visits by our branch superintendent reinforce the foreman's insistence on top-of-the-line performance. Job site inspections are also conducted by area managers

and, on occasion, by Corporate officers.

Closely allied to our Quality Control Program is our Safety/Loss Control Program which meets (or exceeds) all federal and state safety rules. A copy of our Loss Control Manual is available for inspection.

All levels of Company management are trained to demand quality performance and quality materials and conformity with all governmental agency rules relating to safety and environmental protection.

* The 2024 *Engineering News Record* magazine ranked the Company 132nd of the top 600 specialty contractors in the U.S. ranked by volume (#1 in masonry). For the past 16 years the Company has provided between \$ 133 and \$ 321 million annually in specialty contractor services throughout the United States.



Contractor's Qualification Statement

The Undersigned certifies under oath that the information provided herein is true and sufficiently complete so as not to be misleading.

SUBMITTED BY: Western Specialty Contractors of America

> (Subsidiary of Western Construction Group, Inc.) (See back cover for locations and addresses)

FFDFRAL ID#: 43-1071701

PRINCIPAL CORPORATE OFFICE: 1637 North Warson Road

Saint Louis, MO 63132

314 • 427 • 6733 314 • 427 • 6199 [Fax] 833•325•2801 [Toll Free]

Email address: TomB@WesternGroup.com

Internet address: https://www.WesternGroup.com

TYPE OF WORK:

X General Construction * HVAC. _Plumbing Electrical

X Other Specialty roofing new & remedial, window replacement, specialty flooring,

chemical grout waterproofing, building assessments, structural repairs

2022 North America Industrial Classification System (N.A.I.C.S. Codes)

Primary: 238990 - (All Other Specialty Trade Contractors)

238140 - (Masonry Contractors) 238110 - (Poured Concrete Foundation & Structure Contractors) 238150 - (Glass & Glazing Contractors) Others: 238160 - (Roofing Contractors)

238330 - (Flooring Contractors) 236210 - (Industrial Building Construction)

238190 - (Other Structure & Building Exterior Contractors) 236220 - (Commercial & Institutional Building Construction) 238120 - (Structural Steel & Precast Concrete Contractors) 238390 - (Other Building Finishing Contractors)

2022 Standard Industrial Classification (S.I.C. Codes)

Primary: 1799 - (Special Trade Contractor)

Others: 1741 - (Masonry, Stone Setting & Other Stone Work)

1793 - (Glass & Glazing Work) 1541 - (Industrial Buildings & Warehouses) 1761 - (Roofing, Siding & Sheet Metal Work)

1771 - (Concrete Work) 1542 - (Nonresidential Buildings, Other than Industrial & Warehouses)

^{*} Specializing in facade and concrete repair and preventive waterproofing

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1.0 ORGANIZATION

- 1.1 How many years has your organization been in business as a Contractor?

 Continuously since 1915
- 1.2 How many years has your organization been in business under its present business name? **Continuously since 1915**
 - 1.2.1 Under what other or former names has your organization operated? **None**
- 1.3 If your organization is a corporation, answer the following:
 - 1.3.1 Date of incorporation: **July 7, 1975**
 - 1.3.2 State of incorporation: **Missouri**
 - 1.3.3 Chief Executive Officer: Benjamin M. Bishop, Jr., Chairman of the Board
 - 1.3.4 Chief Operating Officer: **Tom Brooks**
 - 1.3.5 Vice President: **Michael R. Bishop, Director**
 - 1.3.6 Vice President: Paul C. Gillstrom, Chief Financial Officer
 - 1.3.7 Chief Human Resources Officer: **Bradley Johnson**
 - 1.3.8 General Counsel/Secretary: **Jennifer V. Ballengee, Esq.**
 - 1.3.9 Treasurer/Assistant Secretary: **Timothy F. Diehl**
- 1.4 If your organization is a partnership, answer the following: **Not applicable**
 - 1.4.1 Date of organization
 - 1.4.2 Type of partnership (if applicable):
 - 1.4.3 Name (s) of general partnership (s):
- 1.5 If your organization is individually owned, answer the following: **Not applicable**
 - 1.5.1 Date of organization:
 - 1.5.2 Name of owner:
- 1.6 If the form of your organization is other than those listed above, describe it and name the principals: **Not applicable, See Exhibit J**

2.0 LICENSING

2.1 List jurisdictions and trade categories in which your organization is legally qualified to do business, and indicate registration or license numbers, if applicable.

See Exhibit K

Western Construction Group, Inc. or one of its affiliates is legally qualified to do business in 50 states and the District of Columbia and is currently licensed in those states and municipalities where required.

2.2 List jurisdictions in which your organization's partnership or trade name is filed.

Trade names of affiliates are registered where offices using those names are located or regularly do business. Further information is available upon request from the Corporate Secretary, Ms. Jennifer Ballengee, 314•427•6733, Ext 8130, or email JenniferB@WesternGroup.com.

3.0 EXPERIENCE

3.1 List the categories of work that your organization normally performs with its own forces. Waterproofing, special coatings/membranes, facade restoration, concrete restoration, epoxy injection, roofing, flooring, EIFS restoration, etc.

Generally, 90% of work is performed with our own forces.

- 3.2 Claims and Suits. (If the answer to any of the questions below is yes, please attach details.)
 - 3.2.1 Has your organization ever failed to complete any work awarded to it? **No**
 - 3.2.2 Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your organization or its officers?
 Corporation See Exhibit A; Officers No
 - 3.2.3 Has your organization filed any lawsuits or requested arbitration with regard to construction contracts within the last five years?

 Corporation See Exhibit A
- 3.3 Within the last five years, has any officer or principal of your organization ever been an officer or principal of another organization when it failed to complete a construction contract? (If the answer is yes, please attach details.) **No**
- 3.4 On a separate sheet, list major construction projects your organization has in progress, giving the name of project, owner, architect, contract amount, percent complete and scheduled completion date. **See Exhibit B**
 - 3.4.1 State total worth of work in progress and under contract:

 December 31 backlog, Western Construction Group, Inc.
 and subsidiaries \$ 144.2 million.



3.5 On a separate sheet, list the major projects your organization has completed in the past five years, giving the name of the project, owner, architect, contract amount, date of completion and percentage of the cost of work performed with your own forces.

See Exhibit C - Since 1915 Western Construction Group, Inc. or one of its affiliates have successfully worked on thousands of structures for our customers in all 50 states. Each year the company completes several thousand contracts.

- 3.5.1 State the average annual amount of construction work performed during the past five years: **Western Construction Group, Inc. and subsidiaries \$ 282.1 million**
- 3.6 On a separate sheet, list the construction experience and present commitments of the key individuals of your organization. **See Exhibit D**

4.0 REFERENCES

4.1 Trade References: See Exhibit E

4.2 Bank References:

UMB Bank St. Louis, Missouri Customer Since: 1998 U. S. Bank St. Louis, Missouri Customer Since: 1932

The Company has available credit facilities aggregating in excess of \$50 million for operating purposes. Prior to contacting bank references, the Company would appreciate advance notification in order to properly arrange and introduce any inquirer. Please contact Mr. Tim Diehl at the following number 314•427•1637, ext. 8131 or send an email to TimD@WesternGroup.com.

4.3 Surety:

4.3.1 Corporate Surety Name: **CNA Surety Corporation Group**

Best's Key Rating: A (Excellent) Financial Size: Class XIV

Number of years with surety: 44

Bonding capacity: \$ 125 million

Name of bonding company: CNA Surety Corporation*
151 N. Franklin St., 17th Floor

Chicago, IL 60606

http://www.cnasurety.com

*CNA Surety is one of the largest surety writers in America.

4.3.2 Name and address of agent: Mr. Eric D. Sauer

Surety Manager

US Construction & Infrastructure 4220 Duncan Avenue, Suite 401

Saint Louis, MO 63110

314 • 854 • 0748

Email: Eric.Sauer@Aon.com

- 4.4 Industrial and Professional Organization Memberships: See Exhibit F
- 4.5 Professional Awards of Merit: See Exhibit G
- 4.6 Dun & Bradstreet Rating: See Exhibit H
- 4.7 Trade and Industry Events: **See Exhibit E**

5.0 FINANCING

5.1 Financial Statement:

- 5.1.1 Attach a financial statement, preferably audited, including your organizations, latest balance sheet and income statement. **See Exhibit I**
- 5.1.2 Name and address of firm preparing attached financial statement, and date thereof:
 RubinBrown LLP, 7676 Forsyth Blvd. Ste. 2100, St. Louis, MO 63105
 Attn: Ms. Stacy Peter
- 5.1.3 Is the attached financial statement for the identical organization named on page one? **No, see Exhibit I**
- 5.1.4 If not, explain the relationship and financial responsibility of the organization whose financial statement is provided (e.g., parent, subsidiary.) **See Exhibit I**

6.0 SAFETY AND ENVIRONMENTAL PROGRAM

6.1 Safety Organization

The Company has a serious commitment to safety and a commendable record. Our written safety program is in the form of the Corporate Loss Control Policy Manual, which is used by management and available to all employees. (A copy of this manual is available upon request.)

Western has a Corporate Safety Director and four corporate safety professionals who have a combined experience of over 115 years. The safety team provides safety support to all branches and projects. The Company's Loss Control Policy is continually reviewed and updated by the Safety Advisory Committee, which comprises the safety department and representatives selected from each operating region.

Branch Managers and supervisors are evaluated heavily on their safety record.



6.2 Training of Employees

Western has created a structured and standardized training program for our safety training employees. These training programs are specific to job task safety, OSHA training, and other safety and health topics.

Western conducts OSHA 30-hour and leadership safety training for all field supervision. Every field employee is provided with an Accident Prevention Manual (Employee Handbook) to reference work rules. All new hire employees are teamed up with experienced employees for 2 months to acclimate them to the safety program and culture. Employees participating in this process complete a survey about their experience during this 2 month period.

6.3 Accident Statistics

A summary of safety performance results and trend analysis are provided to the branches each month. At the end of the calendar year, the OSHA Summary of Injuries and Illnesses report is prepared for each branch, and statistics are summarized for the operating regions and corporation. The corporate totals for 2024 were:

	Corporate Total	OSHA Incidence Rate	Industry Standard
Lost Workday Cases	6	.48*	1.2
Total Cases	13	1.05*	2.8

(Based on approximately 2.5 million corporate hours worked)

6.4 Safety Incentives

Incentives for management personnel are provided through compensation. The management team is graded on reaching specific responsibilities and activities. We have a Safety Award Program for branch offices and employees who reach certain safety benchmarks.

Other safety awards include:

- Field Employee Safety Recognition
- 100% Completion of Safety Audits
- Zero Recordable Injury Branch
- Robert W. Pritchard Award for Outstanding Safety Performance (started in 1993).

^{*}Lower scores indicate better performance

6.5 Safety Meetings

Safety meetings and training are conducted for all employees when a new job is set up, and the Site-Specific Safety Plan is reviewed. Daily Pre Task Planning, Weekly toolbox meetings and monthly branch meetings are also held. A formal RCA Root Cause Analysis process and meeting is completed for all OSHA recordable injuries and IDLH near miss incidents. Branch managers are accountable for the completion of all branch safety meetings.

6.6 Job Inspections

Project Safety Audits are completed by all levels of management: Foremen, Superintendents, PM's, and Branch Managers. Regional Safety Managers also conduct project inspections and provide a debriefing review of their observations in the field. This meeting highlights areas of compliance and actions items to improve.

6.7 Partnerships

The Company is a proud member of the St. Louis Construction OSHA Partnership.

This strategic partnership with OSHA and other leaders in the construction industry has allowed Western to remain at the forefront of job site safety.

6.8 Substance Abuse Program

The Company prohibits reporting for work while under the influence of alcohol or mind-altering drugs, or consuming alcoholic beverages or drugs during the workday. Violation of this Company Safety Rule is grounds for immediate dismissal.

A Drug-Free Workplace Policy is in place. Where permitted by the collective bargaining agreements and various state and local laws, this policy is enforced through drug testing, including random testing. (A sample of our Drug-Free Workplace Policy Summary is available upon request.)



6.9 Experience Modification Rates (EMR) - Workers' Compensation

Our Interstate Experience Modification Rates are as follows:

Period	Interstate
2024/2025	0.69
2023/2024	0.80
2022/2023	0.68
2021/2022	0.75
2020/2021	0.71
2019/2020	0.65
2018/2019	0.61
2017/2018	0.81
2016/2017	0.80
2015/2016	0.76

For additional information, please contact Ms. Alex Nuccio at 314•427•1637 ext. 8168, or send an email to AlexN@WesternGroup.com.

6.10 Environmental Policy

The Company strives to provide services that do not result in generating or releasing of materials that could impact the environment. To achieve our objectives, Western management commits to:

Purchasing and using products and materials that are not hazardous to the environment, and seeking to reduce the emission of any volatile organic compounds and other elements that are harmful to the environment.

- 1. Continue environmental performance evaluations and testing samples on job sites, including measurement and monitoring, through:
 - Safety Department Trainers
 - Insurance Loss Control Representatives
 - Industrial Hygienists/Consultants
- 2. Providing an orientation and ongoing training for all field employees that include:
 - Objective of the policy
 - Participation in education awareness
 - Recognition and reduction or elimination of environmental exposures
 - Safe installation and disposal programs
 - Compliance with all federal, state and local environmental laws and regulations
 - Emergency action instructions
- 3. Continue to research and evaluate state-of-the-art equipment and processes, including dust control and fume control for hazardous materials.

7.0 PEOPLE PRACTICES SUMMARY

7.1 Training

We offer employees tailored training and development opportunities to advance their skills and knowledge in the areas of safety, customer service, leadership development, management, productivity, and other key areas that relate to the business and our targeted customers.

Each year we invest more than \$1.2m - \$1.4m training and developing our employees. As a result, the training provides our employees with career path opportunities for growth and advancement, thus supporting our corporate goal of organic growth.

7.2 Organizational Structure

Western Construction Group, Inc. regularly does business in more than 35 states regularly and operates from 30+ branch offices. Each branch office is managed by a Branch Manager, leading a team that consists of salespeople, project managers, superintendents, administrators, and craft workers. The number of craft workers at each office fluctuates throughout the year, due to weather conditions and workload.

The branch offices are grouped, primarily by geographical location, into regions, with Branch Managers reporting to a Region Manager. In turn, the Region Managers report directly to a Vice President of Operations.

The branch and region offices are supported by corporate services provided by the St. Louis Home Office, which includes professionals trained in Quality Assurance, Enterprise Risk Management, Insurance, Safety and Loss Prevention, Claims & Benefits, Treasury, Accounting & Financial, Legal, National Accounts, Marketing, Business Development, Human Resources, Recruiting, Contract Administration, Surety Bonding, Training, Technology, and Tax & License.

7.3 Recruiting and Career Development

Each year Western representatives participate in recruiting events at both State and privately funded universities with notable programs in Construction Management and Engineering. Western utilizes these events to recruit for both internships and full-time positions. By using this resource, we are ensuring that the Company is building a well-qualified pipeline of candidates to further Company objectives and facilitate future growth. Western also utilizes a variety of recruitment resources both locally and nationally through Internet job boards, trade associations and a strong recruiter network.

7.4 Average Number of Employees

	Administrative	Craft Workers
Western Specialty Contractors	176	683
Western Specialty Contractors of America	69	332
Western Construction Group, Inc.	49	0
	294	1,015



7.5 Equal Employment Opportunity & Affirmative Action Policy Statement

Western Construction Group, Inc. and its member companies (Western) are equal opportunity employers and will not discriminate in hiring, promotion, training, pay, benefits or other terms and conditions of employment on the basis of an individual's race, religion, creed, color, age, sex, sexual orientation, national origin, marital status, disability, veteran status, citizenship status or any other impermissible factor. It is the responsibility of every manager, supervisor and employee to ensure that discrimination on the basis of any impermissible factor does not occur in the workplace.

Western will comply with applicable federal, state and local laws requiring reasonable accommodation of a disability. If you believe you require accommodation, please notify Bradley Johnson, Chief Human Resources Officer at 314•715•3514.

Consistent with our strong commitment to providing equal employment opportunity, Western will also take affirmative action as appropriate to promote diversity in the workforce and to ensure that all employment practices are free of discrimination because of race, color, religion, sex, national original, age, disability, veteran status or any other protected factor. We will maintain and comply with an Affirmative Action Plan and commit resources to achieving the goals of the Plan. We will take steps to inform recruitment resources and Western's hiring manager that: 1) Western is an Equal Opportunity Employer and 2) Qualified persons must not be denied an opportunity to apply for available positions on the basis of any protected factor.

Western is committed to providing a work environment that is free of harassment toward any person and in any form. Sexual harassment or harassment based on an individual's race, religion, creed, color, age, sex, sexual orientation, national origin, marital status, disability, veteran status, citizen status or any other impermissible factors is a form of illegal discrimination and will not be tolerated by the Company. The prohibition against harassment of employees includes improper harassment in the workplace by another employee or employees and/or by third parties (vendors, customers, visitors and others at the work site).

The companies file the EEO-1 annually. For additional information please contact Bradley Johnson at 314•715•3514, or send an email to BradleyJ@WesternGroup.com.

8.0 INSURANCE

The Company maintains Workers' Compensation, Commercial General Liability, Automobile Liability, Excess Liability, Property and other insurance that routinely meets or exceeds our customers' specifications. The insurance is placed with Travelers and other large national, financially strong carriers through Arthur J. Gallagher & Co, one of the world's largest insurance brokers. The Company has been insured by Travelers (or its predecessor) since 1983. For additional information, please contact Ms. Alex Nuccio at 314•427•1637, extension 8168, or send an email to ERM@WesternGroup.com.

9.0 CLIENT CONSTRUCTION SERVICES

Since 1915, the Company has grown to become the nation's leading specialty contractor and earned a reputation as America's master craftsmen in building restoration and preservation. The Company has the privilege of serving a customer base of over 12,000 organizations. Each year the Company's 31 branch offices successfully complete for its customers over 4,700 contracts and service jobs aggregating over \$304 million. The Company strives to perform the same level of excellent service for its under \$20,000 several week assignments as it does with its multi-million dollar projects lasting several years. Extensive customer satisfaction surveying since 1995 continues to reflect the Company's high performance relative to Customer Service and Quality Workmanship. Surveys indicate nearly 100% of our customers would choose us again.

The Company is known for its restoration of historical structures and significant community buildings, stadium facilities, all types of concrete and facade restoration, parking decks, plazas, roofs, and grain elevators. For existing structures, the Company provides restoration and remedial waterproofing, epoxy injection, tuckpointing, caulking, cleaning, coating, and sealers. For new structures, the Company provides preventive waterproofing. The work of Western has meant not only the preservation of America's most significant buildings and structures, but replacement savings in the billions of dollars.

The Company's commercial specialty services include:

Above & Below Grade Waterproofing	Exterior Wall Coatings	Post Tension Repair
Architectural Sheet Metal	EIFS Restoration	Repointing
Building Cleaning	Facade Restoration	Roofing
Caulking & Sealing	Parking Deck Restoration	Stadium Restoration & Waterproofing
Chemical Grout	Pedestrian & Vehicular Traffic Systems	Tank & Vessel Insulation
Damp proofing	Plaza Deck Restoration & Waterproofing	Tuckpointing
Epoxy Injection	Polyurea Coatings	
Expansion Joint Systems	Polyurethane Foam & Coatings	

9.1 Publications and Brochures

There are publications that available for download by scanning the QR Code to the right.





9.2 **Customer Advantages**

Western Construction Group, Inc. is proud to offer its customers:

LONGEVITY: 100+ Years of Service.

REPUTATION: Our expertise in multiple construction areas is well known. Our guarantee is our Word and our Reputation.

PEOPLE: Western has the people to do the work right, with more than 1,100 skilled employees. Many second and third generation families are part of this proud legacy. **SIZE:** We are the nation's largest specialty contractor in this field.

FINANCIAL RESOURCES: We have bonding capability and a responsive insurance program.

SAFETY: We are committed to the highest standards of safety, expert workmanship and have a proven program to help assure it. We have an Interstate EMR rating of 0.69.

GENERAL/SPECIALTY SUB-CONTRACTING CAPABILITY: We are able to perform general contracting or specialty sub-contracting work with our own craftsmen, insuring quality control and customer satisfaction. This alone, sets us apart from our competition.

10.0 SIGNATURE

10.1 Dated at this 20th day of June, 2025

Name of Organization: Western Specialty Contractors of America

Title: Treasurer/Assistant Secretary

10.2 Notarization

Mr. Timothy F. Diehl being duly sworn deposes and says that the information provided herein is true and sufficiently complete so as not to be misleading.

Subscribed and sworn before me this 20th day of June, 2025.

Notary Public: Jellie y Ellis

My Commission Expires: 11-17-25

"NOTARY SEAL" Leslie Y. Ellis, Notery Public St. Louis County, State of Missouri My Commission Expires 11/17/2025 Commission Number 13541387

Exhibit A | Page 1 of 1

To Whom It May Concern:

Re: Litigation of Western Construction Group, Inc.

Western Construction Group, Inc. ("Western"), in response to questions 3.2.2 and 3.2.3 on the Contractor's Prequalification Statement, states as follows:

Western and its affiliates, (collectively the "Companies") do business nationwide on a regular basis and operate out of branch offices in more than thirty plus cities. The Companies are involved in litigation in various jurisdictions arising out of the ordinary course of their business.

All litigation involving claims against the Companies are actively defended by the Companies or their insurance carrier. Settlements are entered into when appropriate in the business judgment of management. Neither the existence of this litigation, individually or collectively, will affect Western's ability to perform obligations under any contracts for which this statement is submitted. Furthermore, the claims involve amounts, which, even in the event of an unfavorable outcome, would not adversely effect Western's ability to perform such obligations. There are no liens, judgments or garnishments pending against the Company.

Litigation or arbitration with regard to Construction Contracts instituted by the Companies during the past five years is infrequent, has been for collection of amounts owed for work performed, and is within the ordinary course of the Companies business.

All matters in litigation are reviewed annually with the Companies outside auditors, Rubin Brown LLP, as part of its annual audit of the Companies financial statements.

If additional information is needed, a request stating what information is needed and the reason should be sent to the attention of the undersigned.

Very truly yours,

Jennifer Ballengee General Counsel



ARKANSAS

CALIFORNIA

Contracts in Progress

Project Name: Garland Co. Terra Cotta Replacement
Project Location: 501 Quachita Ave, Hot Springs, AR 71901

Western's Branch Office: Little Rock **Market Type:** Government; Historic

Service: Building Cleaning; Facades; Terra Cotta

Contract Amount: \$ 165,000

Scheduled Completion Date: February 6, 2025

Prime or Sub: Prime
Customer: Garland County
501 Quachita Ave, Hot Springs, AR 71901
Customer Contact: Judge Darryl Mahoney (501) 622-3600
Percent Completed: 75 %

Project Name: 413 N. West Ave. | Corbel Repair

Project Location: 413 N West Ave, Fayetteville, AR 72701

Western's Branch Office: Little Rock

Market Type: Parking Structures; Multi-Family

Service: Concrete Restoration **Contract Amount:** \$ 23,724

Scheduled Completion Date: January 29, 2025

Prime or Sub: Prime

Customer: FMM Construction, LLC

525 Florida Ave SW, Denham Springs, LA 70726 Customer Contact: Brent O'Neal (225) 806-0442

Engineer: Hall Engineers | PO Box 241302, Little Rock, AR 72223

Engineer Contact: Justin Hall (501) 240-9213

Percent Completed: 80 %

Project Name: Port Hueme Exterior Restoration

Project Location: 1000 23rd Ave. Port Hueme, CA 93042

Western's Branch Office: Los Angeles

Market Type: Government Service: Coating/Sealants Contract Amount: \$ 1,183,250

Scheduled Completion Date: March 31, 2025

Prime or Sub: Sub-Contractor

Customer: Bristol Bay Construction Holdings 2060 Wineridge Pl Ste. A, Escondido, CA 92029 **Customer Contact:** Erik Gibbs (865) 296-4210

Engineer: x Engineer Contact: x Percent Completed: 50 %

Project Name: Zenith Building Wet Seal

Project Location: 750 The City Dr. Orange, CA 92868

Western's Branch Office: Los Angeles

Market Type: Commercial Service: Coating/Sealants Contract Amount: \$ 271,650

Scheduled Completion Date: February 28, 2025

Prime or Sub: Prime **Customer:** Granite Properties

5601 Granite Parkway, Ste. 1200, Plano TX 75024 *Customer Contact:* Jake Hollis (818) 265-7503

Engineer: x Engineer Contact: x Percent Completed: 65 %

Project Name: 700 Broadway Parking Structure Repairs **Project Location:** 700 Broadway Denver, CO 80273

Western's Branch Office: Denver

Market Type: Healthcare; Parking Structures; Commercial

Service: Concrete Restoration; Coating/Sealants; Specialty Services

Contract Amount: \$ 570,854

Scheduled Completion Date: February 28, 2025



Prime or Sub: Prime **Customer:** Bradford Allen Management, LLC 1900 Spring Rd., Ste. 502, Oak Brook, IL 60523 **Customer Contact:** Lucas Huerta (312) 242-1797

Engineer: Reaveley Engineers

515 E. 100 S., Ste. 1200, Salt Lake City, UT 84102 Engineer Contact: James Weight (385) 201-4921

Percent Completed: 75 %

Project Name: Windsor Gardens

Project Location: 595 S. Clinton St., Denver, CO 80247

Western's Branch Office: Denver

Market Type: Multi-Family; Parking Structures

Service: Coating/Sealants; Concrete Restoration; Waterproofing

Contract Amount: \$ 1,250,000

Scheduled Completion Date: March 31, 2025

Project Name: Lincoln Memorial Undercroft Concrete Repairs Project Location: 2 Lincoln Memorial Cir. NW, Washington, DC 20002

Western's Branch Office: Washington, D.C.

Market Type: Government Service: Concrete Restoration **Contract Amount:** \$ 150,000

Scheduled Completion Date: February 28, 2025

Prime or Sub: Sub-Contractor **Customer:** Consigli Construction

Percent Completed: 75 %

595 S. Clinton St., Denver, CO 80247

Owner Contact: Rebecca Zazueta (720) 862-1506

Engineer Contact: Greg Gillmor (303) 910-1539

1825 K St., NW, Ste. 1000, Washington, DC 20006 Customer Contact: Samantha Meyerhoff (240) 935-8296 Architect: Quinn Evans | 100 N. Charles St., Baltimore, MD 21201 Engineer: Silman | 1053 31st St. NW, Washington, DC 20007

Engineer: EB Structural | 6140 S. Gun Club Rd. #K6-365, Aurora, CO 80016

Percent Completed: 65 %

Prime or Sub: Prime **Owner:** Windsor Gardens HOA

Project Name: Seguoia Plaza Sealant Replacement

Project Location: 2100 Washington Blvd., Arlington, VA 22204

Western's Branch Office: Washington, D.C.

Market Type: Commercial Service: Coating/Sealants **Contract Amount:** \$ 500,000

Scheduled Completion Date: January 24, 2025

Prime or Sub: Prime

Customer: Cushman Wakefield

2110 Washington Blvd., Arlington, VA 22204 Customer Contact: James Dorsey (571) 436-3905

Percent Completed: 95 %

Project Name: Boca Reef Condo

Project Location: 3051 N. Ocean Blvd., Boca Raton, FL 33432

Western's Branch Office: Ft. Lauderdale Market Type: Multi-Family; Commercial

Service: Coating/Sealants; Concrete Restoration; Facades

Contract Amount: \$ 1,597,051

Scheduled Completion Date: June 30, 2025

Prime or Sub: Prime

Owner: Boca Reef Condo Association 3051 S. Ocean Blvd., Boca Raton, FL 33432 Owner Contact: Michael Santangelo (732) 406-9272

Engineer: Hillman Engineering

970 W. McNab Rd,, Ft. Lauderdale, FL 33309

Engineer Contact: Michael Santangelo (732) 406-9272

Percent Completed: 3%

Project Name: Presidential Circle Parking Garage

Project Location: 4000 Hollywood Blvd., Hollywood, FL 33021

Western's Branch Office: Ft. Lauderdale **Market Type:** Commercial; Parking Structures

Service: Waterproofing; Concrete Restoration; Coating/Sealants

Contract Amount: \$ 334,462

Scheduled Completion Date: March 31, 2025

Prime or Sub: Prime

Customer: 109 SE 5th Ave. 2nd Fl., Delray Beach, FL 33483

Customer Contact: Eric Levy (917) 450-6281

Engineer: RH Engineering Group | 647 W. Flagler St., Miami, FL 33130

Engineer Contact: Roberto L. Hernandez (786) 600-3300

Percent Completed: 30 %

Project Name: Hampton Inn Jax Beach | Balcony/Façade Restoration Project Location: 1515 First St., N. Jacksonville Beach, FL 32250

Western's Branch Office: Orlando

Market Type: Hospitality

Service: Coating/Sealants; Concrete Restoration; Facades

Contract Amount: \$ 1,286,454

Scheduled Completion Date: December 31, 2025

Prime or Sub: Prime

Owner: Rich Kauffmann | 50 Applied Bank Blvd., Glen Mills, PA 19342

Owner Contact: Katelyn Conroy (484) 840-2746

Percent Completed: 25 %





Project Name: Rosen Pointe Orlando Bldg C | Euclid Project Location: 9000 International Dr., Orlando, FL 32819

Western's Branch Office: Orlando

Market Type: Hospitality

Service: Coating/Sealants; Facades; Waterproofing

Contract Amount: \$ 561,990

Scheduled Completion Date: May 30, 2024

Prime or Sub: Prime

Customer: Glenn Rosen | 9000 International Dr., Orlando, FL 32819

Customer Contact: Katelyn Conroy (407) 579-5644

Percent Completed: 40 %

Project Name: 405 East Harper Avenue Garage Repairs Project Location: 405 E. Harper Ave., Maryville, TN 37804

Western's Branch Office: Atlanta **Market Type:** Parking Structures

Service: Concrete Restoration; Coating/Sealants; Deck Coating

Contract Amount: \$ 535,926

Scheduled Completion Date: April 30, 2025

Prime or Sub: Prime

Owner: The City of Maryville | 406 W. Broadway Ave., Maryville, TN 37801

Owner Contact: Kim Walker (865) 273-3463

Percent Completed: 20 %

Project Name: Mobile Government Plaza Building Project Location: 205 Government St., Mobile, AL 36602

Western's Branch Office: Atlanta **Market Type:** Government Service: Coating/Sealants **Contract Amount:** \$ 1,041,350

Scheduled Completion Date: February 28, 2025

Prime or Sub: Sub-Contractor

Customer: TeamCraft Roofing | 1316 N. Long St., Salisbury, NC 28144

Customer Contact: Pascual Cabrera (980) 330-9819

Percent Completed: 90 %

Project Name: Parkshore Plaza **Project Location:** Chicago, IL

Western's Branch Office: Chicago Concrete

Market Type: Multi-Family

Service: Concrete Restoration; Waterproofing

Contract Amount: \$ 742,015

Scheduled Completion Date: 742,015

Prime or Sub: Sub-Contractor

Customer: G3 Construction Group | 7575 Plaza Ct., Willowbrook, IL 60527

Customer Contact: Teva Majchrzak Teva Majchrzak

Percent Completed: 60 %

Project Name: Woodfield Preserve | N. & S. Parking Structure Repairs Project Location: 10 & 20 N. Martingale Rd. I Schaumburg, IL 60173

Western's Branch Office: Chicago Concrete Market Type: Commercial; Parking Structures

Service: Concrete Restoration; Coating/Sealants; Waterproofing

Contract Amount: \$ 892,051

Scheduled Completion Date: July 31, 2025

Prime or Sub: Prime

Owner: Woodfield Preserve, LLC c/o Zeller Development Corporation Owner Contact: 20 North Martingale Rd., Ste. 350, Schaumburg, IL 60173

Architect: Walker Consultants

2895 Greenspoint Pkwy., Ste. 600, Hoffman Estates, IL 60169

Architect Contact: John Morgan (847) 697-2640

Percent Completed: 65 %

GEORGIA

Western Specialty Contractors of America

2025-26

Project Name: One N. Franklin St. | Facade Repairs Project Location: One N. Franklin St., Chicago, IL 60606

Western's Branch Office: Chicago Facades

Market Type: Commercial

Service: Facades; Building Cleaning; Coating/Sealants

Contract Amount: \$ 828,359

Scheduled Completion Date: February 21, 2025

Project Name: Saint Elizabeth Hospital

Project Location: 2233 W. Division St., Chicago, IL 60622

Western's Branch Office: Chicago Facades

Market Type: Healthcare

Service: Facades; Masonry Repair; Roofing

Contract Amount: \$ 4,805,659

Scheduled Completion Date: April 30, 2025

Project Name: Illinois State Capitol N. Wing Renovation Phase IV

Project Location: 201 S. 2nd St. Springfield, IL 62701

Western's Branch Office: Peoria Market Type: Government Service: Waterproofing Contract Amount: \$ 2,054,865

Scheduled Completion Date: May 30, 2025

Project Name: Bloomington Vehicle Maintenance **Project Location:** 1616 Main St., Bloomington, IL 61701

Western's Branch Office: Peoria Market Type: Government Service: Roofing; Sheet Metal Contract Amount: \$ 2,011,500

Scheduled Completion Date: January 31, 2025

Project Name: Princeton High School Masonry Repairs Project Location: 103 S. Euclid Ave., Princeton, IL 61356

Western's Branch Office: Springfield

Market Type: Educational

Service: Building Cleaning; Facades; Masonry Restoration

Contract Amount: \$ 788,360

Scheduled Completion Date: August 8, 2025

Project Name: Peoria County Courthouse Stone Cleaning

Project Location: 324 Main St., Peoria, IL 61602

Western's Branch Office: Springfield

Market Type: Government

Service: Building Cleaning; Coating/Sealants

Contract Amount: \$ 679,285

Scheduled Completion Date: August 15, 2025

Prime or Sub: Prime

Customer: Jones Lang LaSalle Americas (Illinois), L.P One N. Franklin St., Ste. 370, Chicago, IL 60606 Customer Contact: Catherine Wildner (312) 629-1700

Percent Completed: 85 %

Prime or Sub: Prime

Owner: MedXcel Ascension Illinois | 2601 Navistar Dr., Lisle, IL 60532

Owner Contact: Tara Luedke (920) 627-7032

Consultant: Walker Consultants

2895 Greenspoint Pkwy., Hoffman Estates, IL 60169 Consultant Contact: Kristen Navaid (847) 697-2640

Percent Completed: 80 %

Prime or Sub: Sub-Contractor

Customer: River City Construction | 101 Hoffner Ln., E. Peoria, IL 61611

Customer Contact: Drew Bowald (609) 694-3120

Architect: Vinci/Hamp Architects | 1147 W. Ohio St., Chicago, IL 60642

Architect Contact: David Hrabal

Engineer: Henneman | 2803 Research Rd., Champaign, IL 61822

Engineer Contact: Bill Devine **Percent Completed:** 90 %

Prime or Sub: Sub-Contractor **Customer:** Johnco Construction

107 W. 1st., PO Box 469, Mackinaw, IL 61765 Customer Contact: Bob Berns (309) 359-3000 Architect: Dewberry Architects, Inc

401 SW Water St., Ste. 701, Peoria, Il 61602 Architect Contact: (309) 282-8000

Percent Completed: 99 %

Prime or Sub: Prime

Owner: Princeton, IL School District | 103 S. Euclid Ave., Princeton, IL 61356

Owner Contact: Kirk Haring (815) 875-3308

Percent Completed: 65 %

Prime or Sub: Prime

Owner: County of Peoria IL | 324 Main St., Peoria, IL 61602

Owner Contact: Calvin Kerley (309) 495-5098

Engineer: Midwest Engineering Assoc. | 607 S. Main St., Morton, IL 61550

Engineer Contact: Mike Zimmerman (309) 266-1117

Percent Completed: 5 %



Project Name: St Joseph Office Park Garage C

Project Location: 1041 Harrodsburg Rd., Lexington, KY 40504

Western's Branch Office: Indianapolis Market Type: Healthcare; Parking Structures Service: Coating/Sealants; Concrete Restoration

Contract Amount: \$ 3,900,000

Scheduled Completion Date: July 25, 2025

Project Name: Hilton Garden Inn

Project Location: 10 E Market St., Indianapolis, IN 46204

Western's Branch Office: Indianapolis **Market Type:** Hospitality; Historic

Service: Facades; Coating/Sealants; Masonry Restoration

Contract Amount: \$ 1,020,000

Scheduled Completion Date: October 24, 2025

Project Name: IMMC - 2024 Parking Ramp Repairs Project Location: 1200 Pleasant St, Des Moines, IA 50309

Western's Branch Office: Des Moines

Market Type: Healthcare

Service: Concrete Restoration; Specialty Services

Contract Amount: \$ 1,329,000

Scheduled Completion Date: March 7, 2025

Project Name: Principal Corp 2 Sealant Replacement Project Location: 655 9th St., Des Moines, IA 50309

Western's Branch Office: Des Moines

Market Type: Commercial

Service: Coating/Sealants; Facades **Contract Amount:** \$ 1,536,200

Scheduled Completion Date: February 28, 2025

Project Name: Modern Woodmen 2025 Repairs Project Location: 1701 1st Ave., Rock Island, IL 61202

Western's Branch Office: lowa City

Market Type: Financial

Service: Concrete Restoration; Coating/Sealants

Contract Amount: \$ 350,900

Scheduled Completion Date: May 30, 2025

Project Name: West Campus Parking Ramp Project Location: 220 Lot 48 N. Dr. Western's Branch Office: Iowa City

Service: Coating/Sealants; Waterproofing; Specialty Services

Contract Amount: \$ 698,788

Market Type: Parking Structures

Scheduled Completion Date: March 28, 2025

Prime or Sub: Prime

Owner: Health Peak St Joseph Office Park PO Box 35663, Charlotte, NC 28235

Owner Contact: Joe Reesman (414) 367-5624

Engineer: GEL Engineering LLC | 2040 Savage Rd., Charleston, SC 29407

Engineer Contact: Jonathan Sigman (843) 769-7378

Percent Completed: 35 %

Prime or Sub: Prime

Owner: First Hospitality | 222 W. Adams St., Ste. 400, Chicago, IL 60606

Owner Contact: Steve Fenili (312) 680-2408 **Engineer:** Koenigsberg Engineering PC 250 W 94th St., Ste. 9A, New York, NY 10025

Engineer Contact: Richard Koenigsberg (212) 721-0788

Percent Completed: 5 %

Prime or Sub: Sub-Contractor

Customer: Edge Commercial | 3155 SE Miehe Dr., Ste. 2, Grimes, IA 50111

Customer Contact: Dean Armantrout (515) 986-2229

Engineer: Shive-Hattery, Inc.

4125 Westown Pkwy., #100, W. Des Moines, IA 50266 Engineer Contact: Alexander Brase, PE (515) 223-8104

Percent Completed: 95 %

Prime or Sub: Prime

Owner: Principal Financial Group | 711 High St., Des Moines, IA 50392

Owner Contact: Nathan Hamm (515) 218-7010

Engineer: Shive-Hattery, Inc.

4125 Westown Pkwy., #100, W. Des Moines, IA 50266 Engineer Contact: Cameron Manley (515) 223-8104

Percent Completed: 95 %

Prime or Sub: Prime

Owner: Modern Woodmen | 1701 1st Ave., Rock Island, IL 61202.

Owner Contact: Austin Wells (309) 948-3031

Percent Completed: 0%

Prime or Sub: Sub-Contractor **Customer:** Conlon Construction

3273 Ridgeway Dr., Ste. B, Coralville, IA 52241 Customer Contact: Rory Wiebel (319) 541-8650

Engineer: Shive-Hattery, Inc. 4125 Westown Parkway #100 W. Des Moines, IA 50266 Engineer Contact: Tony Altenhofen (319) 461-8034

Percent Completed: 50 %

Project Name: New American Royal Project Location: Kansas City, KS, 66109 Western's Branch Office: Kansas City Sheet Metal

Market Type: Commercial Service: Sheet Metal Contract Amount: \$301,000

Scheduled Completion Date: March 10, 2025

Prime or Sub: Sub-Contractor

Customer: Lacy & Co., LLC | 6400 Glenwood, Ste. 304, Overland Park, KS 66202

Customer Contact: (913) 642-6642

Architect: Multistudio | 4200 Pennsylvania, Kansas City, MO 64111

Architect Contact: (816) 931-6655

Engineer: Continental Consulting | 11006 Parallel Pkwy., Kansas City, KS 66109

Engineer Contact: (913) 642-6642

Percent Completed: 60 %

Project Name: Phoenix Label

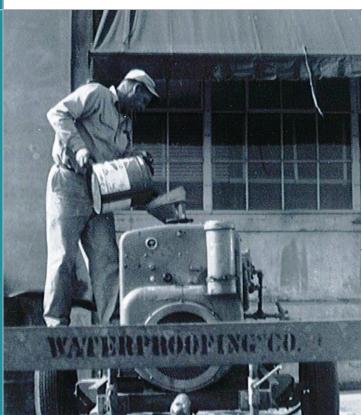
Project Location: 11610 S. Alden St., Olathe, KS 66062 Western's Branch Office: Kansas City Sheet Metal

Market Type: Commercial Service: Sheet Metal **Contract Amount:** \$ 336,687

Scheduled Completion Date: March 4, 2025

Prime or Sub: Sub-Contractor Customer: Rose Design Group P.O. Box 100, Olathe, KS 66051 **Customer Contact:** (913) 782-0998

Percent Completed: 69 %



Project Name: USG Masonry Restoration Project Location: Cloquet, MN 55720 Western's Branch Office: Duluth **Market Type:** Commercial

Service: Facades

Contract Amount: \$ 48,000

Scheduled Completion Date: May 31, 2025

Prime or Sub: Sub-Contractor **Customer:** Oscar J Boldt Construction 3621 9th St. NW, Rochester, MN 55901

Customer Contact: Chris Michel (507) 440-3393

Percent Completed: 30 %

Project Name: Mayo Clinic Generose Parking Ramp

Project Location: 1250 Peace Garden Dr., Rochester, MN 55902

Western's Branch Office: Minneapolis Market Type: Healthcare; Parking Structures Service: Coating/Sealants; Concrete Restoration

Contract Amount: \$ 1,100,000

Scheduled Completion Date: April 18, 2025

Prime or Sub: Prime

Customer: Mayo Clinic | 1250 Peace Garden Dr., Rochester, MN 55902

Customer Contact: Chris Vogel (507) 255-5123

Engineer: Walker Consultants

7760 France Ave. S., Bloomington, MN 55435 Engineer Contact: Patrick Lewis (952) 595-9166

Percent Completed: 95 %

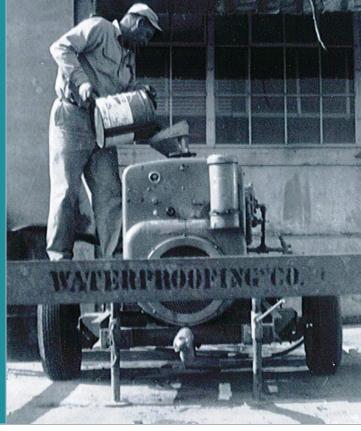


Exhibit B | Page 25 of 30

Contracts in Progress

Project Name: Maple Grove Transit Station

Project Location: 12350 Main St, Maple Grove, MN 55369

Western's Branch Office: Minneapolis
Market Type: Government; Parking Structures

Service: Coating/Sealants; Concrete Restoration; Waterproofing

Contract Amount: \$ 425,000

Scheduled Completion Date: April 11, 2025

Prime or Sub: Prime
Customer: City of Maple Grove
12800 Arbor Lakes Pkwy. N., Maple Grove, MN 55369
Customer Contact: Mike Opatz (763) 494-6000
Percent Completed: 95 %



Project Name: University of Kansas Cancer Center Parking Garage Repairs **Project Location:** 2650 Shawnee Mission Pkwy., Westwood, KS 66205

Western's Branch Office: Kansas City

Market Type: Healthcare Service: Concrete Restoration Contract Amount: \$ 1,500,000

Scheduled Completion Date: December 11, 2026

Prime or Sub: Prime

Owner: University of Kansas | 1450 Jayhawk Blvd., Lawrence, KS 66045 Engineer: Klein & Hoffman | 150 S. Wacker Dr. #1900, Chicago, IL 60606

Percent Completed: 20 %

Project Name: IRS Courtyard Improvements

Project Location: 30 W. Pershing Rd., Ste. 600, Kansas City, MO 64108

Western's Branch Office: Kansas City

Market Type: Government Service: Waterproofing Contract Amount: \$ 2,925,000

Scheduled Completion Date: October 24, 2025

Prime or Sub: Sub-Contractor

Customer: Rand Construction Co. | 1428 W. 9th St., Kansas City, MO 64101

Architect: BNIM | 2460 E. Pershing Rd. #100, Kansas City, MO 64108

Engineer: Bob D Campbell & Co.

4338 Belleview Ave., Kansas City, MO 64111

Percent Completed: 1%

Project Name: Databank MCI 3B Expansion

Project Location: 11200 Lakeview Ave., Lenexa, KS 66219

Western's Branch Office: Kansas City Roofing Market Type: Commercial; Industrial

Service: Roofing

Contract Amount: \$ 1,203,250

Scheduled Completion Date: March 25, 2025

Project Name: American Royal Complex

Project Location: 118th & State Ave., Kansas City, KS Western's Branch Office: Kansas City Roofing

Market Type: Commercial

Service: Roofing
Contract Amount: \$ 2,650,000

Scheduled Completion Date: August 1, 2025

Project Name: 400 N. 6th Street Garage

Project Location: 400 N. 6th St., St. Louis, MO 63102

Western's Branch Office: Saint Louis Concrete

Market Type: Commercial; Government; Parking Structures; **Service:** Coating/Sealants; Concrete Restoration; Waterproofing;

Contract Amount: \$ 2,405,074

Scheduled Completion Date: June 30, 2025

Project Name: 450 N New Ballas Garage

Project Location: 450 N. New Ballas, Creve Coeur, MO 63141

Western's Branch Office: Saint Louis Concrete **Market Type:** Commercial; Parking Structures;

Service: Coating/Sealants; Concrete Restoration; Waterproofing;

Contract Amount: \$810,974

Scheduled Completion Date: April 30, 2025

Project Name: Cathedral Basilica Exterior Improvements 2023 Project Location: 4431 Lindell Blvd. St. Louis, MO 63108

Western's Branch Office: Saint Louis Facades

Market Type: Religious

Service: Coating/Sealants; Tuckpointing

Contract Amount: \$ 3,185,495

Scheduled Completion Date: April 30, 2025

Project Name: Wells Fargo F & L 2024 Exterior Repairs
Project Location: 2801 Market Street|St. Louis, MO 63103

Western's Branch Office: Saint Louis Facades

Market Type: Commercial

Service: Coating/Sealants; Specialty Services; Joint Sealants

Contract Amount: \$ 724,469

Scheduled Completion Date: June 30, 2025

Prime or Sub: Sub-Contractor

Customer: Sitespan, LLC | 16201 W. 95th St., Ste. 201, Lenexa, KS 66219

Customer Contact: Dillon Vestecka (402) 419-6231

Architect: Bell/Knot & Associates

12730 State Line Rd., Ste. 100, Leawood, KS 66209

Architect Contact: (913) 378-1600

Percent Completed: 42 %

Prime or Sub: Sub-Contractor

Customer: JE Dunn Construction | 1001 Locust St., Kansas City, MO 64106

Customer Contact: Garrett Crane (816) 266-2352

Architect: Multistudio | 4200 Pennsylvania, Kansas City, MO 64111

Architect Contact: (816) 931-6655

Percent Completed: 50 %

Prime or Sub: Sub-Contractor

Owner: Land Clearance for Redevelopment Authority | City of St. Louis

520 Market St., St. Louis, MO 63103

Owner Contact: Ethan Sargent (314) 241-7777

Engineer: CDG Engineers | One Campbell Plaza, St. Louis, MO 63139

Engineer Contact: Timothy Nugent 314) 446-3518

Percent Completed: 71 %

Prime or Sub: Prime

Customer: Cozad Commercial Real Estate, Ltd. 16 Sunnen Dr., Ste. 164, St. Louis, MO 63143 Customer Contact: Louie Tocco (314) 781-1890 Engineer: Frontenac Engineering Group 2725 Sutton Blvd., #B, St. Louis, MO 63143

Engineer Contact: Alden Manipula (314) 644-2200

Percent Completed: 64 %

Prime or Sub: Prime

Owner: St. Louis Catholic Church Real Estate 20 Archbishop May Drive|St. Louis, MO 63119 Owner Contact: Doug Lueke (314) 792-7386 Architect: Rooftech Consulting, Inc.

Architect: Rooffech Consulting, Inc. 432 Marshall Ave. St. Louis, MO 63119

Percent Completed: 75 %

Prime or Sub: Sub-Contractor **Customer:** BSI Constructors, Inc.

6767 Southwest Avenue|St. Louis, MO 63143 Customer Contact: Brian Lerner (314) 781-7820

Percent Completed: 44 %



Project Name: BJC South Campus Renewal Project

Project Location: St. Louis, MO 63110 Western's Branch Office: Saint Louis Roofing

Market Type: Healthcare

Service: Roofing; Waterproofing; Coating/Sealants

Contract Amount: \$ 8,100,000

Scheduled Completion Date: September 30, 2025

Prime or Sub: Sub-Contractor

Customer: McCarthy Building Companies 12851 Manchester Rd., St. Louis, MO 63131

Architect: Cannon Design | 1100 Clark Ave., St. Louis, MO 63102

Percent Completed: 75 %

Project Name: Charter Communications Head Quarters Roof Replacement

Project Location: 12404 Powerscourt Dr., St. Louis, MO 63131

Western's Branch Office: Saint Louis Roofing

Market Type: Commercial Service: Roofing

Contract Amount: \$ 796,503

Scheduled Completion Date: April 20, 2025

Prime or Sub: Prime

Customer: Charter Communications LLC 12405 Powerscourt Dr., St. Louis, MO 63131

Consultant: RoofTech Consulting | 432 Marshall Ave, St. Louis, MO 63119

Consultant Contact: Cale Prokopf

Percent Completed: 75 %

Project Name: UNL Mussehl Hall Southwest Corner Underpinning

Project Location: 1915 N. 38th St. Lincoln, NE 68503

Western's Branch Office: Omaha **Market Type:** Educational

Service: Concrete Restoration; Specialty Services; Underpinning

Contract Amount: \$ 346,297

Scheduled Completion Date: June 23, 2025

Prime or Sub: Prime

Owner: Board of Regents of the University of Nebraska

1901 Y St., Lincoln, NE 68503

Owner Contact: Larry Steiger (402) 472-5883

Engineer: Structural Design Group | 410 S. 7th St., Lincoln, NE 68508

Engineer Contact: Josh Ward 402) 438-7788

Percent Completed: 0 %

Project Name: Tyson Concrete Repairs Project Location: Dakota City, NE 68731 Western's Branch Office: Omaha

Market Type: Commercial; Industrial Service: Concrete Restoration Contract Amount: \$ 112,550

Scheduled Completion Date: February 14, 2025

Prime or Sub: Prime Owner: Tyson Foods Inc.

P.O. Box 2020, 2210 W. Oaklawn, Springdale, AR 72762 Owner Contact: Jamie Bowman (605) 235-2002 **Engineer:** Stellar Structural Engineering, LLC. 4533 S. 167th Ave. Omaha, NE 68135

Engineer Contact: Vadim Makarov (402) 850-7629

Percent Completed: 90 %

Project Name: Grand Army Plaza Arch Restoration Project Location: 20 Grand Army Plaza, Brooklyn NY

Western's Branch Office: NYC Metro Market Type: Government; Historic

Service: Masonry Restoration; Building Cleaning

Contract Amount: \$ 4,998,430

Scheduled Completion Date: August 1, 2025

Prime or Sub: Prime

Customer: NYC Department of Parks and Recreation

95 Prospect Park W., Brooklyn, NY

Customer Contact: Mike Leigh (718) 760-6929

Architect: Prospect Park Alliance | 95 Prospect Park W., Brooklyn, NY

Architect Contact: Andrew Robertson (404) 909-9977

Percent Completed: 97 %

Project Name: Woolworth Building Facade Restoration Project Location: 233 Broadway, New York, NY 10279

Western's Branch Office: NYC Metro

Market Type: Historic; Multi-Family; Commercial

Service: Masonry Restoration **Contract Amount:** \$ 1,890,000

Scheduled Completion Date: October 1, 2025

Prime or Sub: Prime

Owner: 233 Broadway Condominium 233 Broadway, Ste. 2000, New York, NY 10279 **Owner Contact:** Roy Suskin (917) 750-5592

Engineer: Facade MD Engineering 362 5th Ave., 11th Fl., New York, NY 10001

Engineer Contact: Jeremy Edwards (212) 560-9292

Percent Completed: 1%

Project Name: Selma Union Station Improvement Project Location: 500 E. Railroad St., Selma, NC 27576

Western's Branch Office: Charlotte

Market Type: Historic

Service: Coating/Sealants; Roof Flashing

Contract Amount: \$ 431,400

Scheduled Completion Date: February 28, 2025

Project Name: McBee Station Parking Structure Repairs

Project Location: Greenville, SC 29601 Western's Branch Office: Charlotte **Market Type:** Parking Structures

Service: Coating/Sealants; Concrete Restoration

Contract Amount: \$ 142,780

Scheduled Completion Date: February 15, 2025

Project Name: Summit County Parking Garage Project Location: 200 S. High St., Akron, OH 44308

Western's Branch Office: Cleveland

Market Type: Government; Parking Structures **Service:** Building Cleaning; Concrete Restoration; Coating/Sealants

Contract Amount: \$ 2,413,048

Scheduled Completion Date: May 30, 2025 Prime or Sub: Prime

Project Name: Carlyle Garage **Project Location:** 12900 Lake Ave., Lakewood, OH 44107

Western's Branch Office: Cleveland **Market Type:** Parking Structures

Service: Waterproofing; Facades; Expansion Joints, Steel Beam Repairs &

Deck Coating

Contract Amount: \$ 2,718,560

Scheduled Completion Date: May 30, 2025

Prime or Sub: Prime

Customer: Carlyle Condominiums 12900 Lake Ave., Lakewood, OH 44107 Customer Contact: Bill Pender (216) 221-6060 Engineer: Wiss, Janney, Elstner Associates, Inc. 6100 W. Creek Rd., Ste. 100, Cleveland, OH 44131 Engineer Contact: Josh Boggs (202) 701-9415

Percent Completed: 25 %

Project Name: Mercy Hospital Exterior Renovation

Project Location: 430 Monte Vista St., Ada, Oklahoma, 74820

Western's Branch Office: Tulsa Market Type: Healthcare; Commercial Service: Coating/Sealants; Facades **Contract Amount:** \$ 1,198,989

Scheduled Completion Date: February 14, 2025

Prime or Sub: Prime

Customer: Ben Scoggins | 500 E Railroad St., Selma, NC 27576

Customer Contact: (919) 965-9841

Engineer: R Tad Furrow | 938 W. Fifth St., Winston Salem, NC 27101

Engineer Contact: (336) 724-3030 **Percent Completed:** 75 %

Prime or Sub: Prime

Owner: Aston Properties | 2825 S. Blvd., Ste. 300, Charlotte, NC 28209

Owner Contact: Patrizia Gardzielik (980) 253-5726

Engineer: Bennett & Pless | 47 Perimeter Ctr. E., Ste. 500, Atlanta, GA 30346

Engineer Contact: Josh Caron (404) 290-1705

Percent Completed: 75 %

Owner: County of Summit, OH | 175 S. Main St., Akron, OH 44308 Owner Contact: Joe Eckenrode (330) 926-2545 Architect: Four Points Architectural Services, Inc. 2850 S. Arlington Rd., Ste. 200, Akron, OH 44312 Architect Contact: Mark Ferguson (330) 753-9710 Engineer: Ohlin & Reed Consulting Engineer, Inc. 525 N. Cleveland Massillon Rd., #1, Montrose-Ghent, OH 44333 Engineer Contact: John P. Reed (330) 576-3463 Percent Completed: 80 %



Prime or Sub: Prime

Owner: Mercy Health Oklahoma Communities, Inc. 14528 S. Outer Forty Dr., Ste. 100, Chesterfield, MO 63017

Owner Contact: Shawn Bailey (314) 821-3325 **Consultant:** RoofTech Building Enclosure Consultants

432 Marshall Ave., St. Louis, MO 63119

Consultant Contact: Cale Prokopf (314) 687-5687

Percent Completed: 96 %



Project Name: Devon Energy Garage Restoration

Project Location: 333 W. Sheridan Ave., Oklahoma City, OK 73102-5015

Western's Branch Office: Tulsa

Market Type: Parking Structures; Hospitality **Service:** Waterproofing; Concrete Restoration

Contract Amount: \$ 874,918

Scheduled Completion Date: March 28, 2025

Prime or Sub: Prime

Owner: Hines | 845 Texas Ave., Ste. 3300, Houston, TX 77002

Owner Contact: Andrew Albrecht (405) 229-1607

Percent Completed: 95 %

Project Name: Tom Clark Building Sealants
Project Location: Austin, TX 78701
Western's Branch Office: Austin
Market Type: Government
Service: Coating/Sealants

Contract Amount: \$ 315,000

Scheduled Completion Date: February 10, 2025

Prime or Sub: Sub-Contractor

Customer: Jamail & Smith Construction

Austin, TX 78758

Percent Completed: 85 %

Project Name: Research Park 3 Wall Overlay

Project Location: Austin, TX
Western's Branch Office: Austin
Market Type: Commercial
Service: Concrete Restoration
Contract Amount: \$ 60,000

Scheduled Completion Date: February 17, 2025

Prime or Sub: Prime

Customer: RMR Group | Austin, TX

Percent Completed: 75 %

Project Name: The Mosaic

Project Location: 300 N. Akard St., Dallas, TX 75201

Western's Branch Office: Dallas

Market Type: Historic; Multi-Family

Service: Building Cleaning; Coating/Sealants; Stone Pinning

Contract Amount: \$ 2,085,800

Scheduled Completion Date: March 31, 2025

Prime or Sub: Prime

Customer: AMFP VI Mosaic Dallas, LLC | 300 N. Akard St., Dallas, TX 75201

Customer Contact: Brandtley Wilson

Engineer: (WJE) Wiss, Janney, Elstner Associates, Inc.

330 Pfingsten Rd., Northbrook, IL 60062 Engineer Contact: Ariel Kousgaard Percent Completed: 90 %

Project Name: City Center Garage 1 Level 6

Project Location: 301 Commerce St., Fort Worth, TX 76102

Western's Branch Office: Dallas

Market Type: Commercial; Parking Structures

Service: Coating/Sealants; Concrete Restoration; Waterproofing

Contract Amount: \$ 1,287,822

Scheduled Completion Date: April 30, 2025

Prime or Sub: Prime

Customer: CityCenter Ft. Worth | 301 Commerce St., Fort Worth, TX 76102

Customer Contact: Ryan C. Johnson

Percent Completed: 60 %

Project Name: University of Houston McElhinney Hall

Project Location: Houston, TX 77004
Western's Branch Office: Houston
Market Type: Educational; Commercial

Service: Building Cleaning; Specialty Services; Facades

Contract Amount: \$876

Scheduled Completion Date: April 30, 2025

Prime or Sub: Sub-Contractor

Customer: Tellepsen Builders, LP | Houston, TX 77060 Customer Contact: Cameron Carter (81) 272-4956

Percent Completed: 50 %

VIAI

Project Name: IP Casino Parking Garage Project Location: Biloxi, MS 39530 Western's Branch Office: Houston **Market Type:** Parking Structures Service: Coating/Sealants; Waterproofing **Contract Amount:** \$ 1,195,110

Scheduled Completion Date: July 31, 2025

Prime or Sub: Prime

Owner: Boyd Gaming Corporation | Las Vegas, NV 89118

Owner Contact: Troy Gillett (702) 425-7504

Percent Completed: 50 %

Project Name: UH Rio Tower | Exterior Restoration

Project Location: 4502 Medical Dr., San Antonio, TX 78229

Western's Branch Office: San Antonio

Market Type: Healthcare

Service: Concrete Restoration; Coating/Sealants; Roofing

Contract Amount: \$ 2,545,000

Scheduled Completion Date: March 31, 2025

Prime or Sub: Sub-Contractor

Customer: SpawGlass | 9331 Corporate Dr., Selma, TX 78154

Customer Contact: Michael Rapstine (512) 755-1799

Percent Completed: 85 %

Project Name: Breakers Plaza Condos Parking Garage Restoration Project Location: 708 Padre Blvd., S. Padre Island, TX 78597

Western's Branch Office: San Antonio

Market Type: Multi-Family

Service: Coating/Sealants; Concrete Restoration; Waterproofing

Contract Amount: \$ 802,500

Scheduled Completion Date: May 30, 2025

Prime or Sub: Prime

Customer: Breaker Plaza Condo HOA 708 Padre Blvd., S. Padre Island, TX 78597 Customer Contact: Corina Lerma (956) 761-4208

Engineer: CASA Engineering 1117 Stuart Place Rd., Ste. 105, Harlingen, TX 78552 Engineer Contact: David Day (956) 535-2697

Percent Completed: 5%

Project Name: Seattle Municipal Tower Project Location: Seattle, WA 98104 Western's Branch Office: Seattle

Market Type: Government **Service:** Facades

Contract Amount: \$ 1,524,450

Scheduled Completion Date: February 26, 2025

Prime or Sub: Prime

Owner: City of Seattle | 700 5th Ave., Seattle, WA 98104 Owner Contact: Michael Johnson (206) 214-5993 Architect: Miller Hayashi Architects, PLLC 118 N 35th St., #200, Seattle, WA 98103

Architect Contact: Jesse Chapman (360) 513-0991

Engineer: Wiss, Janney, Elstner Associates, Inc.

960 S. Harney St., Seattle, WA 98108

Engineer Contact: Anita Simon 2067655256

Percent Completed: 99 %

Project Name: Columbia Tower Project Location: Seattle, WA 98104 Western's Branch Office: Seattle **Market Type:** Commercial **Service:** Coating/Sealants **Contract Amount:** \$ 1,200,000

Scheduled Completion Date: December 31, 2028



Prime or Sub: Prime **Customer:** Urban Renaissance Group LLC 1425 Fourth Ave., Ste. 200, Seattle, WA 98101 Customer Contact: Don Kettering (206) 530-0285 **Architect:** Evolution Architecture 3100 Airport Way S., #65, Seattle, WA 98134 Architect Contact: Jesse Roark (206) 947-4548

Percent Completed: 5 %



Exhibit C | Page 31 of 52

Completed Contracts

Project Name: Scott Hamilton Peak Flow Equalization Basins Project Location: 5253 Scott Hamilton Drive, Little Rock, AR, 72209

Owner: Little Rock Water Reclamation Commission

11 Clearwater Dr, Little Rock, AR 72204 **Owner Contact:** Kira Wise (501) 688-1427

Engineer: MCE Engineers

2120 Waldron Rd., Bldg A, Ste. 5, Fort Smith, AR 72903 Engineer Contact: Chris Morris, P.E. (479) 434-5333

Prime or Sub: Prime

Market Type: Government; Industrial

Service: Concrete Restoration; Specialty Services; Joint Protection System

Contract Amount: \$853,834 Completion Date: November 7, 2024

ARKANSAS

Project Name: Tower 1 Top Area Sealant

Project Location: 6400 Poplar Ave., Memphis, TN 38197

Customer: Boyle Investment Company 6400 Poplar Ave., Memphis, TN 38197

Customer Contact: Sharon Mitchell-Cocita (901) 766-4217

Prime or Sub: Prime Market Type: Commercial

Service: Waterproofing; Coating/Sealants **Contract Amount:** \$ 11,707

Completion Date: December 20, 2024





Project Name: Grand Canyon Library Foundation Waterproofing **Project Location:** 11 Navajo St., PO Box 99, Grand Canyon National Park Customer: Fasone Construction | 8644 Norwalk Blvd., Whitter, CA 90606

Customer Contact: Jeanette Fasone (562) 948-3349

Prime or Sub: Sub-Contractor **Market Type:** Government Service: Waterproofing Contract Amount: \$ 84,990

Completion Date: December 2, 2024

2025-26

Project Name: Beverly Center LL2 Parking Deck Coating **Project Location:** 8500 Beverly Blvd., Los Angeles, CA 90048 **Owner:** La Cienega Partners Limited Partnership

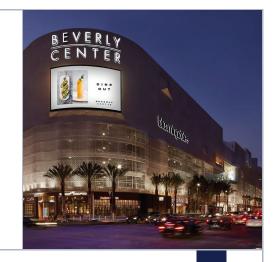
8500 Beverly Blvd., Los Angeles, CA 90048 Owner Contact: Ken Schoenhofen (310) 289-7516

Consultant: THP | 221 E. Fourth St., Ste. 1150, Cincinnati, OH 45202

Consultant Contact: Chris Przywara (513) 241-3222

Prime or Sub: Prime

Market Type: Parking Structures **Service:** Coating/Sealants Contract Amount: \$ 278,424 Completion Date: January 6, 2025





Project Name: Parkway Condos Parking Garage Repairs **Project Location:** 601 W. 11th Ave. Denver, CO 80204

Owner: Parkway Condominium Association 601 W. 11th Ave., Denver, CO 80204 Owner Contact: Bill Burns (970) 390-0664

Engineer: EB Structural | 6140 S. Gun Club Rd. #K6-365, Aurora, CO 80016 Engineer Contact: Greg Gillmor (303) 910-1539

Prime or Sub: Prime

Market Type: Multi-Family; Parking Structures
Service: Coating/Sealants; Concrete Restoration; Specialty Services
Contract Amount: \$ 3,173,691

Completion Date: December 31, 2024

COLORADO

Project Name: Triad at Orchard Station
Project Location: 5660 Greenwood Plaza Blvd. Greenwood Village, CO 80111
Customer: CBRE | 5670 Greenwood Plaza Blvd. Ste 125, Greenwood Village, CO 80111
Customer Contact: Bonnie Keyes (303) 740-9061

Engineer: Wiss, Janney, Elstner Associates, Inc. 14123 Denver W. Pkwy., Ste. 200, Golden, CO 80401 Engineer Contact: Meredith Thibodeaux (303) 914-4300

Prime or Sub: Prime

Market Type: Commercial; Parking Structures

Service: Concrete Restoration; Coating/Sealants; Waterproofing

Contract Amount: \$ 451,108 Completion Date: November 22, 2024





DISTRICT OF COLUMBIA **Vashington, D.C. Branch**

Project Name: Bricklayers Feature Brick Walls **Project Location:** 620 F St. NW, Washington DC 20004

Customer: DPR Construction | 11109 Sunset Hills Rd., Ste. 200, Reston, VA 20190

Customer Contact: Bryce John (571) 752-8503

Architect: OTJ | 580 Water St. SW, Ste. 300, Washington, DC 20024

Prime or Sub: Sub-Contractor **Market Type:** Commercial **Service:** Facade Replacement Contract Amount: \$ 50,000

Completion Date: December 20, 2024

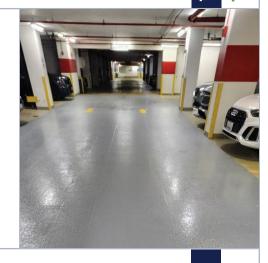
Project Name: American Federation of Teachers Garage Coating Project Location: 555 New Jersey Ave. NW, Washington, DC 20001

Customer: American Federation of Teachers 555 New Jersey Ave. NW, Washington, DC 20001 Customer Contact: Faith Proctor (202) 393-8645

Prime or Sub: Prime

Market Type: Commercial; Parking Structures

Service: Coating/Sealants Contract Amount: \$ 172,000 Completion Date: November 12, 2024





Project Name: Miami Dade Parking Garage **Project Location:** 627 SW 27 Ave., Miami, FL 33135 Customer: DTORR | 8000 NW 31st St., Unit #5, Doral, FL 33122

Customer Contact: Ariel J. Inturias (305) 812-8756

Engineer: Wood O'Donnell & Naccarato

5757 Waterford District Dr., Ste. 255, Miami, FL 33126

Engineer Contact: (305) 461-3450

Completion Date: January 20, 2025

Prime or Sub: Sub-Contractor **Market Type:** Educational; Parking Structures Service: Coating/Sealants; Concrete Restoration Contract Amount: \$804,543

Fort Lauderdale Branch

FLORIDA

Project Name: Esplanade Roof Deck

Project Location: 150 Worth Ave., Palm Beach, FL 33480

Customer: O'Connor Capital Partners 240 Royal Palm Way, Ste. 200, Palm Beach, FL 33480 Customer Contact: (212) 546-0860

Engineer: Walker Consultants | 110 E. Broward Blvd., Ste. 910, Ft. Lauderdale, FL 33301

Engineer Contact: (954) 887-1237

Prime or Sub: Prime

Market Type: Parking Structures; Retail

Service: Concrete Restoration; Waterproofing; Coating/Sealants **Contract Amount:** \$ Concrete Restoration; Waterproofing; Coating/Sealants

Completion Date: November 15, 2024





Project Name: BMW Fields Garage Repairs | Deck Coating & CFB Project Location: 936 N. Wymore Rd., Winter Park, FL 32789 Customer: Feild's BMW | 963 Wymore Rd., Winter Park, FL 32789

Customer Contact: Seth Lucia (407) 384-1908

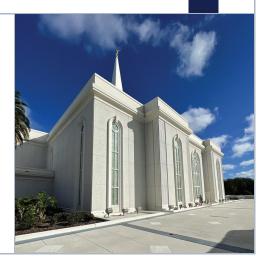
Prime or Sub: Sub-Contractor **Market Type:** Parking Structures **Service:** Parking Structures Contract Amount: \$ 497,308 Completion Date: June 30, 2024

Orlando Branch FLORIDA

Project Name: Orlando Florida Temple Renovation **Project Location:** 9000 Windy Ridge Rd., Windermere, FL 34786 **Customer:** Jacobsen Construction Co., Inc. | Salt Lake City 5181 W. Amelia Earhart Dr., Salt Lake City, UT 84116 Customer Contact: Josh Wood (801) 973-0500

Prime or Sub: Prime Market Type: Religious

Service: Coating/Sealants; Waterproofing Contract Amount: \$ 470,379 Completion Date: January 24, 2025





Project Name: 1375 Peachtree St. Parking Garage Repairs **Project Location:** 1375 Peachtree St., Atlanta, GA 30309

Customer: Catalyst Pershing Property, LLC | 1375 Peachtree St., Atlanta, GA 30309 **Customer Contact:** Nancy Wesley (404) 575-1375

Consultant: Restore Consulting, LLC | 36 W. 8th St., Holland, MI 49423

Consultant Contact: Christopher Blakely (734) 646-4360

Other: FullG Capital

181 Bay St., Ste. 4700, Bay Wellington Tower, Brookfield Place, Toronto, ON M5J 2T3

Other Contact: David Cohen (908) 309-2929

Prime or Sub: Prime

Market Type: Commercial; Parking Structures **Service:** Commercial; Parking Structures

Contract Amount: \$ 488,852 Completion Date: July 20, 2024

Project Name: Village Park Carbon Fiber Wrap

Project Location: 11940 Alpharetta Hwy., Alpharetta, GA 30009 Owner: Ernst Cobb County, Inc. | P.O. Box 5055, Vandalia, OH 45377

Owner Contact: David Ernst (770) 963-3344

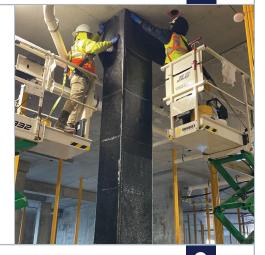
Consultant: B Square Engineering | 5505 Ventnor Ave., Vetnor, NJ 08406

Consultant Contact: Edmund Baum (856) 816-7122

Prime or Sub: Sub-Contractor

Market Type: Parking Structures; Multi-Family

Service: Carbon Viber Wrap **Contract Amount:** \$ 341,000 Completion Date: March 19, 2024





Project Name: Swissotel Garage Repairs

Project Location: 323 E. Wacker Dr., Chicago, IL 60601 Owner: Host Hotels & Resorts | 4747 Bethesda Ave., Bethesda, MD 20814

Owner Contact: Matthew Nudelman (240) 744-5424

Engineer: Building Consultants, Ltd.

215 N. Arlington Heights Rd., Ste. 101, Arlington Heights, IL 60004

Engineer Contact: Jarol Ibarra (847) 788-1290

Prime or Sub: Prime **Market Type:** Hospitality

Service: Concrete Restoration; Coating/Sealants; Coating

Contract Amount: \$ 2,051,744 Completion Date: December 15, 2024 Chicago Concrete Branc

ILLINOIS

Project Name: Park Place Tower

Project Location: 655 W. Irving Park Rd., Chicago, IL 60613
Owner: Park Place Tower I Condominium Association c/o FirstService Residential

655 W. Irving Park Rd., Chicago, IL 60613

Owner Contact: William Dyckman (773) 929-9200

Engineer: K2N Crest, P.C. | 1010 Jorie Blvd., Ste. 320, Oak Brook, IL 60523

Engineer Contact: Jared D'Amico Jared D'Amico

Prime or Sub: Prime **Market Type:** Multi-Family

Service: Concrete Restoration; Coating/Sealants; Coating

Contract Amount: \$ 534,625 Completion Date: August 30, 2024





Project Name: Lake County Health Department | Building H23 Re-Roof **Project Location:** 3002 Grand Ave., Waukegan, IL 60085

Owner: Lake County Health Department | 3010 Grand Ave., Waukegan, IL 60085

Owner Contact: Tracey Campbell (847) 377-4715

Prime or Sub: Prime **Market Type:** Healthcare Service: Roofing

Contract Amount: \$ 395,370

Completion Date: November 29, 2024

ILLINOIS

-Project Name: Kellogg | Balcony Repairs
 Project Location: One Kellogg Square, Battle Creek, MI 49017
 Customer: CBRE Global Workplace Solutions

One Kellogg Square, Battle Creek, MI 49017

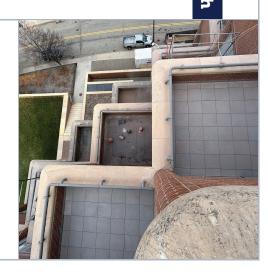
Customer Contact: Dale Coulter (616) 890-7976

Prime or Sub: Prime Market Type: Commercial

Service: Coating/Sealants; Waterproofing; Masonry Repairs

Contract Amount: \$ 1,349,667

Completion Date: December 31, 2024







Project Name: Peoria County Health & Human Services **Project Location:** 2116 N. Sheridan Rd., Peoria, IL 61604

Customer: River City Construction | 101 Hoffer Ln., E. Peoria, IL 61611

Customer Contact: Bo Schlemmer (314) 359-0441

Architect: Farnsworth Group | 100 Walnut St., Ste. 200, Peoria, Il 61602

Prime or Sub: Sub-Contractor Market Type: Government; Healthcare **Service:** Roofing; Sheet Metal; Patio Pavers

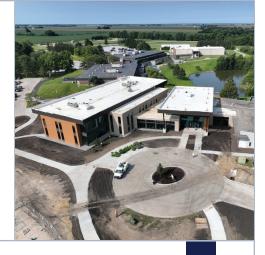
Contract Amount: \$ 520,626 Completion Date: December 6, 2024 Peoria Branch

Project Name: Carle Sandburg Science & Technology Center Project Location: 2400 Tom Wilson Blvd., Galesburg, IL 61401 Customer: River City Construction | 101 Hoffer Ln, E. Peoria, IL 61611 Customer Contact: Jason Love (309) 202-2904

Architect: Farnsworth Group | 100 Walnut St., Peoria, IL 61602

Architect Contact: (309) 689-9888

Prime or Sub: Sub-Contractor Market Type: Educational Service: Roofing; Sheet Metal **Contract Amount:** \$ 779,348 Completion Date: October 25, 2024





Project Name: Office of Attorney General Stone Sealant **Project Location:** 500 S. 2nd St., Springfield, IL 62704

Owner: State of Illinois Attorney General | 500 S. 2nd St., Springfield, IL 62701

Owner Contact: Phil White (217) 524-4207

Architect: IDG Architects 4507 N. Sterling Ave., Ste. 306, Peoria, IL 61615

Architect Contact: Aaron Gunn (309) 264-0731

Prime or Sub: Prime **Market Type:** Government

Service: Building Cleaning; Coating/Sealants

Contract Amount: \$ 267.584 Completion Date: April 19, 2024 Springfield Branch

ITTINOIS

Completed Contracts

Project Name: Howard Fellows Stadium Restoration & Renovation

Project Location: 541 Chartres St., LaSalle, IL 61301 Owner: LaSalle-Peru Township High School District No. 120

541 Chartres St., LaSalle, IL 61301

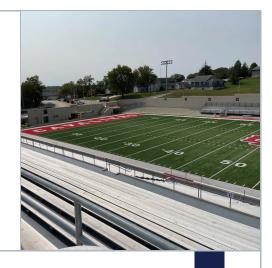
Owner Contact: Mr. Steven Wrobleski (815) 673-5511
Architect: Kmetz Architects, Inc. | 1157 1st St., LaSalle, IL 61301

Architect Contact: Mr. Michael Kmetz (815) 223-3252

Other: Vissering Construction | 175 Benchmark Industrial Dr., Streator, IL 61364

Other Contact: Mr. Mike Dzierzynski (815) 673-5511

Prime or Sub: Sub-Contractor Market Type: Educational Service: Concrete Restoration **Contract Amount:** \$ 735,517 Completion Date: October 31, 2024



Project Name: CEG Belmont and Southport WTP Filter Improvement Project

Project Location: 2700 S Belmont Ave., Indianapolis, IN 46219

Customer: Bowen Engineering Corporation | 8802 N. Meridian St., Indianapolis, IN

Customer Contact: Kevin Canida (317) 650-5731

Prime or Sub: Sub-Contractor

Market Type: Government; Industrial

Service: Coating/Sealants; Concrete Restoration

Contract Amount: \$1,498,000 Completion Date: October 1, 2024

Indianapolis Branch

INDIANA

Project Name: One America Facade Restoration

Project Location: One America Square, Indianapolis, IN 46204 Owner: One America | One America Square, Indianapolis, IN 46204

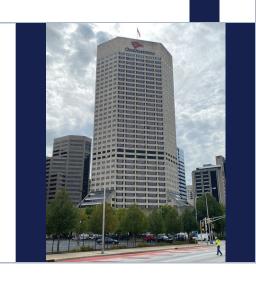
Owner Contact: Steve Johnson (317) 285-2246
Engineer: SOCOTEC Engineering Inc | 35 E. Wacker, Ste. 670, Chicago, IL 60601
Engineer Contact: Lee Fink (773) 943-7355

Other: Cushman Wakefield | One America Square, Indianapolis, IN Other Contact: Whitney Rump (3147) 285-1397

Prime or Sub: Prime

Market Type: Commercial; Financial; High Rise Service: Building Cleaning; Coating/Sealants; Facades Contract Amount: \$ 6,750,000

Completion Date: August 1, 2024





Project Name: FAC Silo Roof Replacement

Project Location: 12543 190th St., Arcadia, IA 51430

Owner: Farmers Cooperative Elevator Company | 12543 190th St., Arcadia, IA 51430

Owner Contact: Nate Fara (712) 790-4938 Engineer: Wiss, Janney, Elstner Associates, Inc. 605 N. Hwy. 169, Ste. 1000, Minneapolis, MN 55441 Engineer Contact: Michael Murphy (507) 412-0136

Prime or Sub: Prime **Market Type:** Industrial **Service:** Concrete Restoration **Contract Amount:** \$ 1,650,288 Completion Date: August 5, 2024

IOWA

Project Name: WF Jordan Creek | 2024 Ramp Improvements

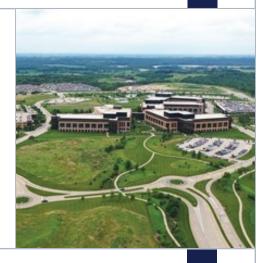
Project Location: 800 S Jordan Creek Pkwy., W. Des Moines, IA 50266 Owner: Wells Fargo | 800 S. Jordan Creek Pkwy, W. Des Moines, IA 50266

Owner Contact: John Riley (515) 681-7921 Engineer: Walter P Moore and Associates, Inc. 1100 Walnut St., Ste. 1825, Kansas City, MO 64106 **Engineer Contact:** Mike Retterath (612) 281-3025

Prime or Sub: Prime

Market Type: Financial; Parking Structures Service: Coating/Sealants; Concrete Restoration

Contract Amount: \$ 218,000 Completion Date: December 20, 2024





Project Name: UNI-Dome Fabric Roof Replacement Project Location: 2501 Hudson Rd., Cedar Falls, IA 50614

Customer: Peters Construction Corporation | 901 Black Hawk Rd, Waterloo, IA 50701

Customer Contact: Gabe Wagenbach (319) 768-8190z Engineer: Walter P Moore and Associates., Inc.

1100 Walnut St., Ste. 1825, Kansas City, MO 64106 Engineer Contact: Mike Retterath (612) 281-3025

Prime or Sub: Sub-Contractor **Market Type:** Stadiums

Service: Concrete Restoration; Coating/Sealants

Contract Amount: \$ 281,030 Completion Date: October 27, 2023

2025-26

Project Name: University of Iowa | HPR4 | 2024 Ramp Maintenance **Project Location:** 39 For The Kids Way, Melrose Ave, Iowa City, IA 52242 **Owner:** University of Iowa | 1 W. Prentiss St., Iowa City, IA 52242

Owner Contact: Greg Schmitt (515) 210-4743

Engineer: Shive Hattery Inc. | 2839 Northgate Dr, Iowa City, IA 52245

Engineer Contact: Tony Altenhofen (319) 461-8034

Prime or Sub: Prime

Market Type: Parking Structures

Service: Coating/Sealants; Concrete Restoration; Specialty Services

Contract Amount: \$859,268 Completion Date: October 7, 2024





Project Name: Landmark Dodge Facelift

1900 S. Noland Rd., Independence, MO 64055 **Project Location:** 1900 S. Noland Rd., Independence, MO 64055

Customer: Landmark Dodge Customer Contact: Andy Fletcher (816) 833-2100

Prime or Sub: Prime Market Type: Commercial **Service:** Sheet Metal **Contract Amount:** \$ 187,450 Completion Date: December 2, 2024

KANSAS

Project Name: American Water Project Location: 8917 Eland Rd., Neosho, MO 64850

Customer: Missouri American Water | 1118 W. 21st St., Joplin, MO 64804 Customer Contact: (417) 680-0322

Prime or Sub: Prime **Market Type:** Commercial Service: Sheet Metal Contract Amount: \$ 178,787 Completion Date: November 15, 2024





MINNESOTA

Completed Contracts



Project Name: Robert J. Elkington Middle School Façade Restoration Project Location: 819 NE 8th Ave., Grand Rapids, MN 55744 Owner: Independent School District #318 | 601 SW 7th Ave. Owner Contact: Darin Cherne (218) 327-5700

Consultant: Tremco | 205 S. Washington Ave., Albert Lea, MN 56007

Consultant Contact: Ryan Palmer (507) 402-6783

Prime or Sub: Prime Market Type: Educational Service: Facades; Building Cleaning Contract Amount: \$ 504,758 Completion Date: June 28, 2024

Project Name: Holiday Inn Parking Ramp Restoration 2024 **Project Location:** 200 W. First St., Duluth, MN, 55802, US **Owner:** Lion Hotel Group | 227 W. 1st St., Duluth, MN 55802

Owner Contact: Mark Emmel (218) 727-7765

Engineer: Mark Emmel | 21 W. Superior St., Ste. 500, Duluth, MN 55802

Engineer Contact: Chris Miller (218) 727-8446

Prime or Sub: Prime **Market Type:** Hospitality

Service: Coating/Sealants; Concrete Restoration

Contract Amount: \$ 455,980 Completion Date: August 23, 2024





Project Name: Minneapolis Hospital Helipad

Project Location: Minneapolis, MN

Customer: Minneapolis Hospital | Minneapolis, MN

Prime or Sub: Prime **Market Type:** Healthcare **Service:** Coating/Sealants **Contract Amount:** \$ 265,000 Completion Date: October 25, 2024 Minneapolis Branch

MINNESOTA

Project Name: Minneapolis Hospital Garage

Project Location: Minneapolis, MN

Customer: Minneapolis Hospital | Minneapolis, MN

Prime or Sub: Prime
Market Type: Healthcare
Service: Coating/Sealants
Contract Amount: \$ 400,000 Completion Date: April 26, 2024





Project Name: University of Saint Mary's | Xavier Hall Stairs **Project Location:** 4100 S. 4th St., Leavenworth, KS 66048 **Owner:** University of Saint Mary | 4100 S. 4th St, Leavenworth, KS 66048

Prime or Sub: Prime Market Type: Educational; Historic Service: Concrete Resortation; Facades Contract Amount: \$ 415,000 Completion Date: December 6, 2024

Kansas City Brancl

MISSOURI

Project Name: 928 Grand Garage Repairs
Project Location: 928 Grand Blvd., Kansas City, MO 64106
Owner: UMB Bank | 1010 Grand Blvd., Kansas City, MO 64106

Consultant: Pavetech Consulting

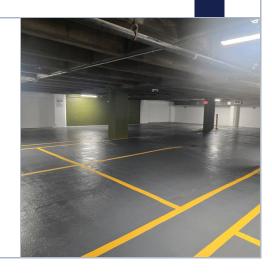
Consultant Contact: 432 Marshall Ave., St. Louis, MO 63119

Prime or Sub: Prime

Market Type: x Parking Structures

Service: Concrete Restoration; Coating/Sealants

Contract Amount: \$ 1,552,650 Completion Date: November 15, 2024





KC Roofing Branch

MISSOUR

Completed Contracts



Project Name: x Missouri American Water

Project Location: 800 NE County Line Rd., St. Joseph, MO 64505

Customer: Missouri American Water | 3524 S. Leonard Rd., St. Joseph, MO 64503

Customer Contact: Jennifer Jarvis (806) 244-3736

Prime or Sub: Prime

Market Type: Commercial; Industrial; Stadiums

Service: Roofing

Contract Amount: \$ 1,167,000 Completion Date: December 12, 2024

Project Name: Shamrock Trading Corporation | Phase 2 | East Tower

Project Location: 9345 Metcalf Ave., Overland Park, KS 66212
Customer: JE Dunn Construction | 1001 Locust Ave., Kansas City, MO 64106

Customer Contact: Mike Leisinger (815) 685-9370

Architect: Bell/Knot & Associates | 12730 State Line Rd., Ste. 100, Leawood, KS 66209

Architect Contact: (913) 378-1600

Prime or Sub: Sub-Contractor Market Type: Commercial; Office

Service: Roofing

Contract Amount: \$ 1,044,771 Completion Date: May 1, 2024





Project Name: SSM Health Vista Garage Repairs Project Location: 3635 Vista Ave., St. Louis, MO 63110

Owner: SSM-SLUH, Inc. d/b/a SSM Health | 3635 Vista Ave., St. Louis, MO 63110

Owner Contact: Ryan Selsor (314) 540-0843
Engineer: STL Engineering | 315 Lemay Ferry Rd, Ste. 129, St. Louis, MO 63125

Engineer Contact: Dan Cella (314) 348-6110

Prime or Sub: Prime

Market Type: Commercial; Healthcare; Parking Structures

Service: Coating/Sealants; Concrete Restoration; Specialty Services

Contract Amount: \$ 1,333,322 Completion Date: May 22, 2023

MISSOURI

Project Name: City Place 4 Phase 3

Project Location: 4 City Place Dr., Creve Coeur, MO 63141 **Customer:** REDICO Management, Inc. | 2 City Place Dr., Creve Coeur, MO 63141

Customer Contact: Gina Lee (314) 594-5015

Engineer: ABS Consulting | 55 Westport Plaza, Ste. 700, St. Louis, MO 63146 Engineer Contact: Jim Snow (636) 875-0118

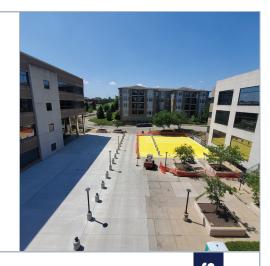
Prime or Sub: Prime

Market Type: Commercial; Parking Structures

Service: Coating/Sealants; Concrete Restoration; Waterproofing

Contract Amount: \$ 293,381

Completion Date: December 18, 2023





Project Name: St. Luke's Chesterfield Main Building 2024 **Project Location:** 232 S. Woods Mill Rd., Chesterfield, MO 63017

Customer: St. Luke's Hospital | 232 S. Woods Mill Rd., Chesterfield, MO 63017

Customer Contact: Jason Willis (314) 205-6862

Prime or Sub: Prime **Market Type:** Healthcare

Service: Coating/Sealants; Tuckpointing Contract Amount: \$ 170,292 Completion Date: August 30, 2024

MISSOURI

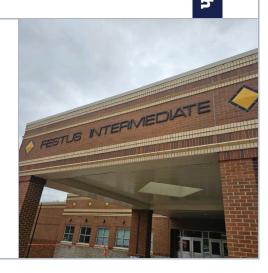
Project Name: Festus Intermediate Masonry Restoration **Project Location:** 1501 Midmeadow Lane Festus, MO 63028

Customer: Weatherproofing Tech, Inc. | 3735 Green Rd., Beachwood, OH 44122 Customer Contact: Rick Erlinger (205) 941-8528

Prime or Sub: Sub-Contractor Market Type: Educational

Service: Coating/Sealants; Tuckpointing
Contract Amount: \$ 181,344

Completion Date: September 30, 2024



St. Louis Roofing Branch

Omaha Branch

Completed Contracts



Project Name: National Geospatial-Intelligence Agency Next NGA West

Project Location: 2301 Cass Ave., St. Louis, MO 63106

Customer: McCarthy-HITT JV | 12851 Manchester Rd., St. Louis, MO 63131 Engineer: US Army Corps of Engineers | 601 East 12th St, Kansas City, MO 64106

Prime or Sub: Sub-Contractor Market Type: Government **Service:** Waterproofing **Contract Amount:** \$ 1,441,520 Completion Date: November 11, 2024

St. Louis Roofing Branch

Project Name: Enterprise 600 Technology Drive Roof Replacement **Project Location:** 600 Technology Dr., Weldon Springs, MO 63304 **Owner:** Clayton Corporate Park Management

600 Technology Dr., Weldon Springs, MO 63304

Prime or Sub: Prime Market Type: Commercial Service: Roofing

Contract Amount: \$874,745

Completion Date: October 31, 2024





Project Name: Gateway Mall Parking Ramp Structural Repairs Project Location: 6100 O St. Lincoln, NE 68505 Customer: WPG US | 6100 O St. Suite 5 Lincoln, NE 68510

Customer Contact: Clay Neal (402) 875-4393

Engineer: WGI

One Lincoln Center, 18W140 Butterfield Rd., Ste. 1500, Oakbrook Terrace, IL 60181

Engineer Contact: Bob Tober (630) 307-3800

Prime or Sub: Prime

Market Type: Commercial; Parking Structures **Service:** Concrete Restoration; Coating/Sealants

Contract Amount: \$ 254,400 Completion Date: October 15, 2024

NEBRASKA

Project Name: Charles Schwab N. Garage Concrete Repair **Project Location:** 200 S. 108th Ave., Omaha, NE 68154

Customer: Charles Schwab Corporate Real Estate | 9800 Schwab Way, Lone Tree, CO

Customer Contact: Tonya Kirlin (720) 418-2723 **Engineer:** Wiss, Janney, Elstner Associates, Inc. 1406 Veterans Dr., Ste. 202, Elkhorn, NE 68022 Engineer Contact: Jennifer Dimig (402) 934-8552

Prime or Sub: Prime

Market Type: Commercial; Financial; Parking Structures Service: Concrete Restoration; Coating/Sealants

Contract Amount: \$ 116.984 Completion Date: January 24, 2025





Project Name: The Juilliard School Facade Repairs **Project Location:** 60 Lincoln Center Plaza, New York, NY **Owner:** The Juilliard School | 60 Lincoln Center Plaza, New York, NY

Owner Contact: Maria Fernandez (212) 875-5502

Engineer: O&S Associates | 520 8th Ave., Ste. 2004, New York, NY

Engineer Contact: Tim Webb (646) 736-0699

Prime or Sub: Prime Market Type: Educational

Service: Coating/Sealants; Masonry Restoration

Contract Amount: \$ 6,757,780 Completion Date: March 1, 2023

NEW YORK

Project Name: Met Life Building Facade Repairs Project Location: 200 Park Ave., New York, NY 10017 Owner: 200 Park, L.P. | 200 Park Ave., New York, NY 10017

Owner Contact: Mark Landstrom (212) 867-0750

Engineer: NYC Facade Architecture | 335 Madison Ave., Ste. 7A, New York, NY

Engineer Contact: Andrew Houston (212) 715-0104

Prime or Sub: Prime

Market Type: Commercial; Historic Service: Masonry Restoration; Facades **Contract Amount:** \$ 6,293,236 Completion Date: September 1, 2024





NORTH CAROLINA

Charlotte Branch

Project Name: Bank of America Corporate Center Spire Waterproofing

Project Location: 100 N. Tryon St., Charlotte, NC 28202 **Customer:** Barringer Construction | 4020 Old Pineville Rd., Charlotte, NC 28217

Customer Contact: Matt Pozzi (704) 337-2881

Consultant: Curtainwall Design Consultants | Dallas, TX 75231

Consultant Contact: Aaron Corn (972) 437-4200

Prime or Sub: Sub-Contractor **Market Type:** Highrise/Office **Service:** Caulking/Sealants Contract Amount: \$ 745,000 Completion Date: December 1, 2024

NORTH CAROLINA

Project Name: Truist Parking Garage Recoat

Project Location: 214 N. Tryon St., Charlotte, NC 28202 Customer: JLL | 214 North Tryon St., Charlotte, NC 28202

Customer Contact: William Wright (217) 441-1520

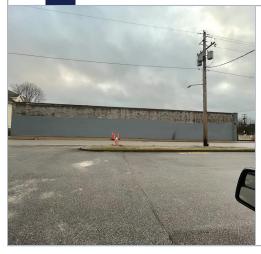
Prime or Sub: Prime

Market Type: Parking Structures

Service: Deck Coating Contract Amount: \$ 210,230

Completion Date: November 15, 2024





Project Name: Save A Lot Masonry

Project Location: 14301 Kinsman Rd., Cleveland, OH 44120 Customer: Janes Group | 14301 Kinsman Rd., Cleveland, OH 44120

Customer Contact: Bob Dalton (740) 646-2687

Prime or Sub: Prime Market Type: Commercial

Service: Facades

Contract Amount: \$ 223,295

Completion Date: December 31, 2024

Project Name: Landmark Facade Restoration
Project Location: 101 Prospect Ave., Cleveland, OH 44115
Customer: The Sherwin Williams Company | 101 Prospect Ave., Cleveland, OH 44115
Customer Contact: x Shofman | 2217 E. 9th St., Ste. 350, Cleveland, OH 44115
Engineer: Contact: Miles Manageres (216) 875, 0100

Engineer Contact: Mike Mazzocco (216) 875-0100

Prime or Sub: Prime

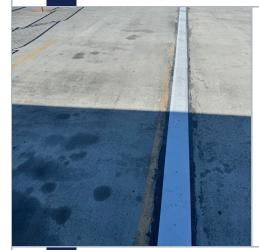
Market Type: Commercial; Historic

Service: Facades; Terra Cotta Repair; Caulking; Stone Patching; Tuckpointing;

Stone Replacement

Contract Amount: \$ 4,718,049 Completion Date: September 30, 2024





Project Name: Saint Francis P3 Garage Expansion Joints
Project Location: 6161 S. Yale Ave., Tulsa, OK 74136
Owner: Saint Francis Health Systems | 6161 S. Yale Ave., Tulsa, OK 74136
Owner Contact: Craig Almond (918) 939-8671
Engineer: Wallace Design Collective | 123 N. Martin Luther King Jr. Blvd.

Engineer Contact: Daniel McClain (918) 584-5858

Prime or Sub: Prime

Market Type: Parking Structures; Healthcare **Service:** Concrete Restoration; Waterproofing

Contract Amount: \$ 119,430

Completion Date: September 26, 2024

OKLAHOMA

Project Name: BOK Park Plaza West Garage

Project Location: 499 W. Sheridan, Ste. 200, Oklahoma City, OK 73102 Owner: Hines | 499 W. Sheridan, Ste. 200, Oklahoma City, OK 73102

Owner Contact: Audra Hansen (405) 601-6699

Prime or Sub: Prime

Market Type: Hospitality; Parking Structures **Service:** Concrete Restoration; Waterproofing

Contract Amount: \$ 94,545

Completion Date: August 21, 2024

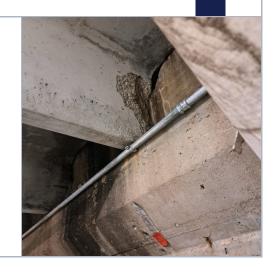




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Completed Contracts



Project Name: North Lamar Reroof **Project Location:** Austin, TX 78701 Owner: B3 Commercial | Austin, TX

Prime or Sub: Prime **Market Type:** Commercial Service: Roofing

Contract Amount: \$700,000 Completion Date: December 2, 2024 **Austin Branch**

Project Name: St. David's Column Repairs **Project Location:** Round Rock, TX Customer: CM Constructors | Austin, TX

Prime or Sub: Sub-Contractor **Market Type:** Healthcare **Service:** Specialty Services Contract Amount: \$ 153,000

February 12, 2024 Completion Date: February 12, 2024





Project Name: Tyson Amarillo | Phase 1

Project Location: 12001 FM 2590, Amarillo, TX

Owner: Tyson Foods | 2200 W. Don Tyson Pkwy., Springdale, AR 72762

Owner Contact: Mike Butler

Engineer: Stellar Structural Engineering | 4533 S. 167th Ave., Omaha, NE 68135

Engineer Contact: Vadim Makarov, PhD, PE, SE

Prime or Sub: Prime

Market Type: Industrial; Commercial

Service: Concrete Restoration; Specialty Services; Waterproofing

Contract Amount: \$ 1,500,000 Completion Date: April 30, 2024 **Dallas Branch**

TEXAS

2025-26

TEXAS

Project Name: Primrose School Ft .Worth

Project Location: 9840 Blue Mound Rd., Fort Worth, TX 76131
Owner: Primrose School of NW Fort Worth | 9840 Blue Mound Rd., Fort Worth, TX 76131

Owner Contact: Jessica Fielder (817) 232-9900

Prime or Sub: Prime

Market Type: Educational; Financial

Service: Waterproofing
Contract Amount: \$ 315,000
Completion Date: October 30, 2024





Project Name: Houston Fire Museum Project Location: Houston, TX 77007

Customer: Tellepsen Builders, LP | Houston, TX 77060 Customer Contact: Cameron Carter (281) 272-4956

Prime or Sub: Sub-Contractor **Market Type:** Historic

Service: Facades; Waterproofing Contract Amount: \$ 934,039 Completion Date: February 28, 2023

TEXAS

Project Name: Memorial Park Central Connector

Project Location: Houston, TX 77007

Customer: Tellelpsen Builders, LP | Houston, TX 77060 **Customer Contact:** Cameron Carter (281) 272-4956

Prime or Sub: Sub-Contractor **Market Type:** Tunnel Connections Service: Concrete Restoration Contract Amount: \$ 1,298,444 Completion Date: February 28, 2023





San Antonio Branch

LEXAS

Completed Contracts



Project Name: Victoria Plaza | Facade & Roofing Project Location: 411 Barrera St., San Antonio, TX 78210 Customer: Garland/DBS, Inc. | 3800 E. 91st St., Cleveland, OH 44105 Customer Contact: Trevor Meyers (210) 998-0780

Prime or Sub: Sub-Contractor Market Type: Multi-Family Service: Building Cleaning; Sheet Metal; Roofing Contract Amount: \$ 2,644,715 Completion Date: January 17, 2025

Project Name: Del Mar College | Memorial Building

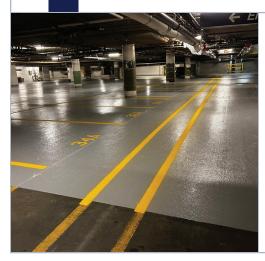
Project Location: 101 Baldwin Blvd., Corpus Christi, TX 78404

Customer: SpawGlass | 2209 N. Padre Island Dr., Unit Y, Corpus Christi, TX 78408

Customer Contact: Reid Woods (817) 721-8334

Prime or Sub: Sub-Contractor Market Type: Educational Service: Building Cleaning; Facades Contract Amount: \$ 105,000 Completion Date: October 25, 2024





Project Name: Seattle Sheraton

Project Location: 1400 6th Ave., Seattle, WA 98101

Owner: Marriott International. | 1400 6th Ave., Seattle, WA 98101

Owner Contact: Jeff Fairhart (206) 793-3300

Prime or Sub: Prime Market Type: Hospitality Service: Coating/Sealants Contract Amount: \$ 400,000 Completion Date: January 28, 2025

WASHINGTON

Exhibit C | Page 52 of 52

Completed Contracts

WASHINGTON

Project Name: UW Tower
Project Location: 4333 Brooklyn Ave. NE, Seattle, WA 98105
Customer: University of Washington | 4109 Franklin Place NE, Seattle, WA 98195-4110
Customer Contact: John Wallace (206) 616-5837

Owner: x

Owner Contact: x
Architect: RHD | 2101 N. 34th St., Seattle, WA 98103 Architect Contact: David Pogreba (253) 381-5930

Prime or Sub: Prime Market Type: Educational Service: Coating/Sealants **Contract Amount:** \$ 2,800,000 Completion Date: December 31, 2024





Exhibit D | Page 1 of 1

Principals/Management Experience



Chairman Emeritus & Director

Administration & Operations (70 Years)



Chairman, CEO, Director & Owner Administration & Operations (52 Years)



Vice President, Director & Owner Administration & Operations (47 Years)



Vice President & Chief Operating Officer Administration & Operations (30 Years)



Vice President & Chief Financial Officer Administration & Operations (16 Years)



Chief Human Resources Officer Administration & Human Resources (14 Years)



General Counsel & Secretary
Legal (28 Years)



Vice President of West Operations Operations (39 Years)



Vice President of East Operations Operations (41 Years)



Vice President of Operations & Business Development Operations (17 Years)



Midwest Region Manager Operation (21 Years)



Midwest Region Manager Operations (36 Years)



West Region Manager Operations (35 Years)



Northeast Region Manager Operations (33 Years)



South Region Manager Operations (28 Years)



Southeast Region Manager Operations (24 Years)



Midwest Region Manager Operations (19 Years)



Vice President of Financial Services Administrative & Finance (24 Years)



Senior Director of Enterprise Risk Management Administration & Safety (26 Years)



Senior Director of IT

Administration &

Technology (18 Years)



Treasurer & Assistant Secretary Administrative & Finance (38 Years)



Safety Director
Administration & Safety
(24 Years)



Director of National Accounts & Marketing Administration, National Accounts & Marketing (13 Years)



Development
Administration & Business
Development (16 Years)

Western Specialty Contractors of America

2025-26

Exhibit E | Page 1 of 1

Trade/Supplier References

Kenseal Construction Products Account: Western Specialty Contractors 34-10 Borden Ave. Long Island, NY 11101

Contact: Ken Lipman, Sr.

718 • 937 • 5490

Whitecap Industries
Account: Western Specialty Contractors
1225 6th Street
San Francisco, CA 94107

Contact: Don McGregor

415 • 626 • 3750

N. Turek & Sons Supply Co. Account: Western Specialty Contractors 333 S. Halsted Chicago IL 60661-5484

Contact: Bernie Turek

312 • 263 • 3560

Texas Contractors Supply Account: Western Specialty Contractors of America 3221 John Carpenter Freeway Irving, TX 75062

Contact: John Ellis

972•438•3323

Garvin Construction Products Account: Western Specialty Contractors 128 Cambridge St. Charlestown, MA 02129

Contact: Brendan Garvin, Sr.

617 • 242 • 2525

The Chas. E. Phipps Company Account: Western Specialty Contractors 4560 Willow Pkwy Cleveland, OH 44125

Contact: Michelle Neu

800•362•9267

www.chasephipps.com

Fowler Waterproofing Supply, Inc. 3335 Montreal Station Tucker, GA 33084

Contact: Sam Fowler

770 • 934 • 1990

Florida Waterproofing Supply Account: Western Specialty Contractors of America 3012 Kananwood Court #130 Oviedo, FL 32765

Contact: Dennis Hilton

407•365•4925

SSI Construction Materials Account: Western Specialty Contractors of America 430 S. Rockford Tulsa, OK 74150

Contact (Dallas): Don Moore

972•243•0676

Contact (Houston): Brett Doty

713 • 862 • 3900

Enterprise Fleet Services 10144 Page Avenue St. Louis, MO 63132

Contact: Andy Kohl

314.889.8436



Industrial & Professional Organization Memberships

- Human Resources Management Services (AAIM)
- America Concrete Institute
- American Board of Industrial Hygiene (ABIH)
- American Management Association (AMA)
- American Payroll Association
- American Society for Healthcare Engineering (ASHE)
- American Society of Safety Professionals
- American Society of Civil Engineers
- Associated General Contractors of America (AGC)
- Association for Financial Professionals (AFP)
- Association for Preservation Technology
- Board of Certified Safety Professionals
- Building Owners and Managers Association (BOMA)
- Construction Financial Management Association (CFMA)
- Forum on the Construction Industry of the American Bar Association
- Institute of Finance & Management
- International Concrete Repair Institute (ICRI)

- International Facility Management Association (IFMA)
- International Risk Management Institute (IRMI)
- International Parking Institute
- Leadership in Educational Facilities (APPA)
- National Association of Collegiate Director of Athletics
- National Association of Women in Construction (NAWIC)
- National Fire Protection Association
- National Roofing Contractors Association
- National Safety Council
- Post Tension Institute
- Precast/Prestressed Concrete Institute
- Risk & Insurance Management Society (RIMS)
- Safety Council of Greater St. Louis
- Scaffold Industry Association
- Sealant, Waterproofing and Restoration Institute (SWRI)
- Society for Human Resource Management
- St. Louis Council of Construction Employers
- Stadium Manager's Association

For additional information, please contact Mrs. Crystal Moyer at 314 • 427 • 1637 ext. 8138 or send an email to Crystal M@WesternGroup.com.

Exhibit G | Page 1 of 1

Professional Awards of Merit

Recognition by our customers and our industry is the greatest honor we receive. Western Construction Group, Inc. and its member companies are proud of the numerous awards we have received since 1915 for excellence in quality and performance. Following is a sample listing of such awards:

- 2024 St. Louis' Top 150 Privately Held Companies | STL Business Journal
- 2024 Good Brick Award | Preservation Houston Institutional Category | Fire Station No. 7/Houston Fire Museum | Houston Br.
- 2024 Good Brick Award | Preservation Houston Institutional Category | St, Mark's United Methodist Church | Houston Br.
- 2023 ICRI Award | ICRI Award of Merit in the Special Projects Category | Bon Secours St. Frances Downtown Hospital | Charlotte Br.
- 2023 ICRI Award | ICRI Award of Excellence in the Special Projects Category | McKinney Silos | Dallas Br.
- 2023 Contractor Awards | CoatingsPro Magazine Industrial Concrete Category | Practice Rowing Tank at University of MN Boathouse | Minneapolis Br.
- 2023 Trinity Project Awards | Sealant, Waterproofing & Restoration Institute (SWRI) | Fort Lauderdale Br. & WJE
- 2022 Trimble Viewpoint Construction Awards | Best Use of Technology
- 2022 40 under 40 Winner | ICRI | Steve Genovese | Chicago Br.
- 2021 St. Louis' Biggest Corporate Philanthropists | Midsize Companies | St. Louis Business Journal
- 2021 40 under 40 Winner | ICRI | Derek Robertson | NYC Metro Br. & Tony Marchiafava | Minneapolis Br.
- 2020 Excellence in Single-Ply (ESP) Award | Carlisle SynTec Systems | Saint Louis Roofing Br.
- 2020 Stone Restoration Award | Associated General Contractors of OK (AGCOK) Building Chapter | Tulsa Br.
- 2020 Historical Restoration Award | Associated General Contractors of OK (AGCOK) Building Chapter | Tulsa Br.
- 2020 Excellence Award | ABAA | Springfield Br.
- 2021 40 under 40 Winner | ICRI | David Grandbois | Minneapolis Br.
- 2019 Preservation Design Award for Craftsmanship CA Preservation Awards | Joint award with Fidler Preservation Technology, Inc. & LA Br.
- 2019 MN & ND Safety Driven Contractor Award of Excellence | Laborers-Employers Cooperation & Education Trust (LECET) | Minneapolis Br.
- 2018 St. Louis Business Journal Family Business Award | Longevity, entrepreneurship, perseverance, creativity and community involvement
- 2018 FPTA Awards of Excellence | 9500 Dadeland Garage | Parking Structure Renovation | Walter P. Moore & Associates, Inc. | FTL Br.
- 2017 First Place in Specialty Project Category | Maggie Daley Park | CoatingsPro Magazine's Contractor Awards Program | Chicago Concrete Br.
- 2016 Award of Excellence For Outstanding Concrete Repair | Outstanding Concrete Repair by ICRI | Hilton Orrington Evanston Hotel Garage
- 2016 Growing Green Award | USGBC MO Gateway Chapter | Restoration Champion for LEED-Platinum-Certified Clayton Police Headquarters and Municipal Facility | Downtown Clayton, MO
- 2016 Excellence Award | ABAA | Springfield Br.
- 2015 Trinity Award for Waterproofing | Sealant, Waterproofing & Restoration Institute (SWRI) | 215 East 68th Street | Ridgefield Br.
- 2014 International Concrete Repair Institute | Masonry Category Award of Merit | 215 East 68th Street | Ridgefield Br.
- 2013 New York Landmarks Conservancy | Lucy G. Moses Award for Historic Preservation | The Historic Corbin Building at the Fulton Transit Center | Ridgefield Br.
- 2013 AIA of New York State Award of Merit for Adaptive Reuse and Historic Preservation | The Historic Corbin Building at the Fulton Transit Center | Ridgefield Br.
- 2013 Transformation Award | Friends of the Upper East Side | 215 East 68th Street Restoration and Re-cladding | Ridgefield Br.
- 2013 Trinity Award | Recognition For Outstanding Collaborative Partnership Between Members | SWR Institute | 1717 Rhode Island Avenue Building, Washington, DC
- 2012 Ten Year Membership Recognition | Catholic Facility Management Organization
- 2012 Year Diamond Membership Club Award | The Builder's Association | Kansas City Br.

For additional information, please contact Ms. Sara Bequette at SaraB@WesternGroup.com.





Dun & Bradstreet Rating

The Dun & Bradstreet rating is a widely used tool that represents a firm's size and composite credit appraisal. Western Construction Group, Inc. and its subsidiaries are currently rated "4A-2" by Dun & Bradstreet. As illustrated below, the "4A" represents financial strength (net worth) between \$ 10 to \$ 50 million. The credit appraisal rating of "2" translates to a "good" credit rating. Western Construction Group, Inc.'s Dun & Bradstreet number is **161091111**

Dun & Bradstreet Rating Key

Rating Classification (Based on Net Worth)				Composite Credit Appraisal			
rading edustrication (based on Net Worth)			High	Good	Fair	Limited	
5A	50,000,000	ar	nd over	1	2	3	4
4A	10,000,000	to	49,999,999	1	2	3	4
3A	1,000,000	to	9,999,999	1	2	3	4
2A	750,000	to	999,999	1	2	3	4
1A	500,000	to	749,000	1	2	3	4
BA	300,000	to	499,999	1	2	3	4
BB	200,000	to	299,999	1	2	3	4
СВ	125,000	to	199,999	1	2	3	4
CC	75,000	to	124,999	1	2	3	4
DC	50,000	to	74,999	1	2	3	4
DD	35,000	to	49,999	1	2	3	4
EE	20,000	to	34,999	1	2	3	4
FF	10,000	to	19,999	1	2	3	4
GG	5,000	to	9,999	1	2	3	4
НН	up to		4,999	1	2	3	4

For additional information, please contact Mr. Tim Diehl at 314 • 427 • 1637, ext 8131 or send an email to TimD@ WesternGroup.com.

Exhibit I | Page 1 of 1

Financial Information

Western Construction Group, Inc. and its two wholly-owned member companies are included in the following consolidated balance sheet. The Company has received an unqualified audit report from a CPA firm each year since 1980. The consolidated financial statements are annually audited by RubinBrown LLP, an independent certified public accounting firm. Summarized below is the audited December 31, 2024 consolidated balance sheet:

Consolidated Balance Sheet									
Assets		Liabilities and Stockholders' Equity							
Cash and Investments	\$ 51,495,000	Accounts Payable	\$ 15,395,000						
Contract Receivables	\$ 63,460,000	Insurance Reserves	\$ 7,425,000						
Other Current Assets	\$ 17,032,000	Other Current Liabilities	\$ 39,398,000						
Total Current Assets	\$ 131,987,000	Total Current Liabilities	\$ 62,218,000						
Net Fixed Assets	\$ 20,811,000	Extended Term Warranties	\$ 614,000						
Other Assets	\$ 23,624,000	Other Long Term Liabilities	\$ 28,355,000						
		Total Liabilities	\$ 91,187,000						
		Stockholders' Equity [The company is wholly owned by members of the founding family and a family trust]	\$ 85,235,000						
Total Assets	<u>\$ 176,422,000</u>	Total Liabilities & Stockholders' Equity	<u>\$ 176,422,000</u>						

For additional information or the most recent audited financial statements, please contact Mr. Corey Nagel at 314 • 427 • 1637, extension 8172 or send an email to CoreyN@WesternGroup.com.



Organizational Structure

Western Construction Group, Inc.

OPERATING COMPANY (WHOLLY-OWNED)

Western Waterproofing Company, Inc.

• Western Specialty Contractors (d.b.a.)

OPERATING COMPANY (WHOLLY-OWNED)

Western Waterproofing Company of America

• Western Specialty Contractors of America (d.b.a.)

(d.b.a.) "Doing Business As." These are additional trade names registered in the states where the company does business under these names. See back cover for individual service branches.

For additional information, please contact Ms. Jennifer Ballengee at 314 • 427 • 1637, extension 8130 or email JenniferB@WesternGroup.com.

Contractor Licenses

State	License #	State	License #
Alabama	20429	New Hampshire	Not required
Arizona	267939	New Mexico	372598
Arkansas	004•102•0422	New York	Not required for state
Colorado	Not required	North Carolina	35030
Connecticut	Not required	North Dakota	48324
Florida	CGC058643	Ohio	Not required
Florida	CGC1528151	Oklahoma	Not required
Georgia	GCQA004111	Pennsylvania	Not required
Indiana	Not required	Rhode Island	Not required
lowa	C092429	South Carolina	G16160
Kentucky	Not required	South Dakota	Not required
Louisiana	410	Tennessee	23000
Maine	Not required	Texas	Not required
Massachusetts	Not required	Vermont	Not required
Michigan	Not required	Virginia	2705-034049A
Minnesota	Minnesota Not required		WV025617
Mississippi	Mississippi 08458		Not required
Missouri Not required		Wyoming	Not required
Nebraska	22486		



Western Specialty Contractors of America

A Nationwide Network of Expertise in Building Envelope Repair & Preservation



ARKANSAS **Kelly Ingram (501) 455-5311**

CALIFORNIA Chris Nguyen (714) 776-7746

Chris English (303) 364-6200

FIORIDA

Ft. Lauderdale Andy Hoaglund (954) 974-4677

Central Florida Nick McAlpin (407) 647-4175

GEORGIA

Chet Scott (678) 553-0170

 $I \cap W A$

Adam Collins (515) 225-8240

ILLINOIS

Chicago Concrete Matthew Ziesemer (773) 638-5206

Chicago Masonry Steve Genovese (773) 722-2800

Peoria Mike Boyle (309) 676-2374

Springfield Josh Woolard (217) 544-3474

INDIANA

Mark Antoskiewicz (317) 377-6040

MINNESOTA

David Grandbois (612) 781-7100

MISSOURI

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KC Roofing Wade Leachner (913) 677-4679

KC Sheet Metal Ryan Boyle (913) 677-4679

St. Louis Concrete Carter Pogue (314) 773-8813

St. Louis Roofing Keegan Tune (314) 773-8813 St. Louis Masonry Jason Holtman (314) 773-8813

N. CAROLINA

Quinn Griffth (704) 598-5098

NEBRASKA Jack Schneider

(402) 333-3647

James Norberg (201) 945-0210

MARYLAND Rob Caputo (240) 845-0808

○ H I ○ Jeff Knittel (216) 485-1540 OKLAHOMA

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TEXAS

Austin Aaron Williams (737) 209-4224

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Houston Brian Dolezal (713) 667-6682

San Antonio Stephen Cordova (210) 340-2264

WASHINGTON
Jeffrey Elliott
(425) 226-8353



National Headquarters, 1637 N. Warson Rd., St. Louis, MO 63132 Phone (314) 427-6733 or (833) 325-2801 www.WesternSpecialtyContractors.com Email: Marketing@We

Email: Marketing@WesternSpecialtyContractors.com